

County of Otsego, Michigan

BASIC FINANCIAL STATEMENTS

December 31, 2008

COUNTY OF OTSEGO, MICHIGAN

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Sheriff

Kyle Legel
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ANDERSON, TACKMAN & COMPANY, PLC
CERTIFIED PUBLIC ACCOUNTANTS

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INDEPENDENT AUDITOR'S REPORT

Members of the Board
County of Otsego, Michigan
225 West Main Street
Gaylord, Michigan 49735

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County of Otsego, Michigan, as of and for the year ended December 31, 2008, which collectively comprise the County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the County of Otsego's management. Our responsibility is to express opinions on these financial statements based on our audit.

We did not audit the financial statements of the Commission on Aging, which represents 27% and 11% of the assets and revenues of the Governmental Activities. We did not audit the financial statements of the Otsego County Road Commission, which represent 84% and 69% of the assets and revenues of the Discretely Presented Component Units. Those financial statements were audited by other auditors whose reports have been furnished to us, and our opinion, is so far as it relates to the amounts recorded for the Commission on Aging and Road Commission, is based solely on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County of Otsego, Michigan as of December 31, 2008, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated July 24, 2009 on our consideration of the County of Otsego's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis and budgetary comparison information as listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County of Otsego's basic financial statements. The combining nonmajor fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining nonmajor fund financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations*; and is not a required part of the basic financial statements of the County of Otsego. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, the information is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Anderson Tackman & Co PLC

Anderson, Tackman & Company, PLC
Certified Public Accountants

July 24, 2009

Management's Discussion and Analysis

As management of the County of Otsego, we offer readers of the county's financial statements this narrative overview and analysis of the financial activities of the county for the fiscal year ended December 31, 2008. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in the accompanying basic financial statements.

Financial Highlights of the County as a Whole

- The assets of the County of Otsego exceeded its liabilities at the close of the most recent fiscal year by \$33,645,423 (*net assets*). Of this amount, \$12,377,695 (*unrestricted net assets*) may be used to meet the government's ongoing obligations to citizens and creditors.
- Governmental activities net assets were \$24,803,067.
- Business-type activity net assets were \$8,842,356.
- Component Unit net assets were \$24,100,630.

There were increases of \$1,657,628 and \$726,055 in net assets in the Governmental Activities and Business-Type Activities respectively. An increase of \$2,803,891 in net assets was realized in the Component Units.

In a condensed format, the table below shows the net assets of Otsego County.

	Governmental Activities		Business-Type Activities		Total	
	2008	2007	2008	2007	2008	2007
Current Assets	\$ 15,777,247	\$ 15,100,285	\$ 7,666,838	\$ 7,190,735	\$ 23,444,085	\$ 22,291,020
Noncurrent Assets	14,951,711	14,030,352	1,344,925	1,092,167	16,296,636	15,122,519
Total Assets	\$ 30,728,958	\$ 29,130,637	\$ 9,011,763	\$ 8,282,902	\$ 39,740,721	\$ 37,413,539
Current Liabilities	\$ 2,881,716	\$ 3,026,921	\$ 162,576	\$ 150,799	\$ 3,044,292	\$ 3,177,720
Noncurrent Liabilities	3,044,175	2,958,277	6,831	15,802	3,051,006	2,974,079
Total Liabilities	5,925,891	5,985,198	169,407	166,601	6,095,298	6,151,799
Net Assets						
Invested in Capital Assets - Net of Related Debt	11,999,813	10,777,407	1,306,494	1,045,250	13,306,307	11,822,657
Restricted	7,961,421	10,924,735	-	-	7,961,421	10,924,735
Unrestricted	4,841,833	1,443,297	7,535,862	7,071,051	12,377,695	8,514,348
Total Net Assets	\$ 24,803,067	\$ 23,145,439	\$ 8,842,356	\$ 8,116,301	\$ 33,645,423	\$ 31,261,740

The following table shows the activities of the County.

	Governmental Activities		Business-Type Activities		Total	
	2008	2007	2008	2007	2008	2007
Program Revenues						
Charges for Services	\$ 3,598,440	\$ 3,979,714	\$ 993,508	\$ 1,214,433	\$ 4,591,948	\$ 5,194,147
Operating Grants and Contributions	2,490,053	1,958,950	846,876	897,388	3,336,929	2,856,338
Capital Grants and Contributions	1,450,621	1,558,473	411,279	-	1,861,900	1,558,473
General Revenues						
Property Taxes	8,387,326	8,177,756	321,166	291,281	8,708,492	8,469,037
Unrestricted Investment Earnings (Loss)	552,317	946,389	108,119	(65,648)	660,436	880,741
Other Revenue	889,657	877,437	156,093	67,427	1,045,750	944,864
Transfers	474,125	241,500	(230,000)	9,000	244,125	250,500
Total Revenues	<u>17,842,539</u>	<u>17,740,219</u>	<u>2,607,041</u>	<u>2,413,881</u>	<u>20,449,580</u>	<u>20,154,100</u>
Expenses by Program						
Legislative	187,242	198,632	-	-	187,242	198,632
Judicial	1,858,576	1,871,992	-	-	1,858,576	1,871,992
General Government	2,608,119	2,605,935	-	-	2,608,119	2,605,935
Public Safety	3,334,013	3,138,521	-	-	3,334,013	3,138,521
Public Works	1,714,447	1,598,382	-	-	1,714,447	1,598,382
Health and Welfare	2,498,335	2,408,445	-	-	2,498,335	2,408,445
Community & Economic Development	1,228,077	957,092	-	-	1,228,077	957,092
Recreation and Culture	1,329,317	1,319,191	-	-	1,329,317	1,319,191
Other	1,277,241	993,934	-	-	1,277,241	993,934
Interest Unallocated	149,544	175,891	-	-	149,544	175,891
Delinquent Tax Collection	-	-	128,922	133,568	128,922	133,568
Public Transit	-	-	1,725,991	1,663,320	1,725,991	1,663,320
Other Expenses	-	-	148,688	132,023	148,688	132,023
Total Expenses	<u>16,184,911</u>	<u>15,268,015</u>	<u>2,003,601</u>	<u>1,928,911</u>	<u>18,188,512</u>	<u>17,196,926</u>
Changes in Net Assets	1,657,628	2,472,204	603,440	484,970	2,261,068	2,957,174
Net Assets Beginning	23,145,439	20,673,235	8,116,301	7,631,331	31,261,740	28,304,566
Prior Period Adjustment	-	-	122,615	-	122,615	-
Net Assets Ending	<u>\$ 24,803,067</u>	<u>\$ 23,145,439</u>	<u>\$ 8,842,356</u>	<u>\$ 8,116,301</u>	<u>\$ 33,645,423</u>	<u>\$ 31,261,740</u>

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the County of Otsego's basic financial statements. These statements are comprised of three components: 1) government-wide financial statements; 2) fund financial statements; and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements – The *government-wide financial statements* are designed to provide readers with a broad overview of Otsego County's finances, in a manner similar to a private-sector business.

The *Statement of Net Assets* presents information on all of Otsego County's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Otsego County is improving or deteriorating.

The *Statement of Activities* presents information showing the Otsego County's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of Otsego County that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). **Governmental activities** include legislative, judicial, general government, public safety, public works, health and welfare, community and economic development, recreation and culture, and other functions. **Business-type activities** include delinquent tax collections, public transit, global positioning system, metropolitan area network, and the operation of an inmate commissary.

The county's governmental activities also include the blending of legally separate entities (component units) for which the county is financially accountable. The **component units** include the Otsego County Road Commission, Otsego County Sportsplex, Otsego County Ambulance Corporation, Otsego County Commission on Aging, and the University Center at Gaylord. Of the entities, the Commission on Aging, while legally separate, functions for all practical purposes as a department of the County and, therefore, has been included as an integral part of the primary government. Financial information for the balance of the component units are reported separately from the financial information presented for the primary government itself. Separately issued reports can be obtained from each component unit's office as stated in Note 1.

Fund Financial Statements – A fund is a grouping of related accounts and is used to maintain control over resources that have been segregated for specific activities or objectives. The County of Otsego, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of Otsego County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds – Most of the County's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year end that are available for spending. These funds are reported using the modified accrual basis of accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the County's general governmental operations and the basic services it provides.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The County of Otsego maintains several individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for each major fund of the county. The major funds of the county include the general; M-TEC, housing commission, commission on aging, revenue sharing reserve, public improvement, and library, funds. Data for the remaining governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of *combining statements* elsewhere in this report.

Proprietary Funds – The County maintains both types of proprietary funds: enterprise and internal service. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The County uses enterprise funds to account for its delinquent tax, tax foreclosure, global positioning system, metropolitan area network, homestead audit, and jail commissary operations. *Internal service funds* are used to accumulate and allocate costs internally among the County's various functions. Otsego County has the following internal service funds: building and grounds, administrative services and health care. Because these services predominantly benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only with more detail. The proprietary fund financial statements provide separate information for each enterprise fund.

Fiduciary Funds – Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to the Financial Statements – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other Information – In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning Otsego County's budgeting for the major funds, which includes the original budget and final amended budget.

The combining statements referred to earlier in connection with non-major governmental funds and combining component unit funds are presented immediately following the required supplementary information.

Government-Wide Financial Analysis

The government-wide financial analysis focuses on the net assets and changes in net assets of the governmental and business-type activities. As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. The County's net assets at December 31, 2008 totaled \$33,645,423, an increase of \$2,383,683 from the prior year.

The largest portion of the County's net assets, \$13,306,307 (39 percent), reflects its investment in capital assets (i.e., land, buildings, vehicles, equipment and infrastructure), less any related debt used to acquire those assets that is still outstanding. The County uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the County's net assets, \$7,961,421 (24 percent), represents resources that are subject to external restrictions on how they may be used.

The remaining balance of \$12,377,695 (37 percent) represents *unrestricted net assets* that may be used to meet the County's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the County is able to report positive balances in all three categories (invested in capital assets – net of related debt, restricted, and unrestricted) of net assets, both for the government as a whole, as well as for its total governmental and business-type activities.

The County's overall net assets increased by \$2,383,683 during the current fiscal year. This increase is attributable to various reasons, as described in the following paragraphs:

Governmental Activities – Governmental activities increased the County's net assets by \$1,657,628. The increase is primarily due to an increase in property taxes (approximate increase of \$240,000 from the prior year), and health insurance costs that were less than anticipated (approximate decrease of \$300,000 from the prior year). Additionally, the Board of Commissioners has worked to manage its costs by increasing the efficiency of County operations, which is evident in the decrease of expenditures from the prior year (14 percent).

Business-Type Activities – Business-type activities increased the County's net assets by \$726,055. The increase is primarily due to significantly less transfers out of the Delinquent Tax Revolving Fund to fund governmental activities.

Financial Analysis of the County's Funds

As noted earlier, Otsego County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds – The focus of the County's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the County's financing requirements. In particular, *unreserved* fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

On December 31, 2008, the County's governmental funds reported combined ending fund balance of \$10,877,836, an increase of \$547,641 when compared with the prior year. This is primarily attributable to increases in charges for services revenues, along with effectively managing expenditure levels. Of the fund balance amount, \$4,424,478 constitutes *unreserved/undesignated fund balance*, which is available for meeting the County's current obligations.

The General Fund is the chief operating fund of the County. At the end of the current fiscal year, unreserved/undesignated fund balance of the General Fund was \$1,056,335, with a total fund balance of \$1,107,088. The fund balance of the County's General Fund increased by \$253,098 during the current fiscal year. This is primarily attributable to increases in property tax revenues, offset by decreased funding from State and Federal sources, coupled with a 3 percent increase in overall general fund expenditures.

The County's M-TEC fund had a total fund balance of \$2,510, which decreased by \$30,925 from the prior year.

The County's Housing Commission had an ending fund balance of \$148,957, a decrease of \$18,271 from the prior year.

The County's Commission on Aging has an ending fund balance of \$713,170, an increase of \$178,704 from the prior year.

The County's Revenue Sharing Reserve Fund had an ending fund balance of \$2,801,794. This was a new fund beginning in 2004 and was created as a result of Public Act 357 of 2004. PA 357 of 2004 involves a gradual shift of County operating property tax millage from a winter tax levy to a summer tax levy and additionally, required the establishment of this restricted fund.

The County's Library Fund had an ending fund balance of \$815,112 which increased \$78,023 from the prior year.

Proprietary Funds – The County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets of the enterprise funds at year end amounted to \$7,535,862. The enterprise funds had an increase in net assets for the year of \$726,055, due primarily to enhanced investment earnings in the delinquent tax revolving fund.

Unrestricted net assets of the internal service funds at year end amounted to \$883,055. The internal service funds had an increase in net assets for the year of \$145,213.

Budgetary Highlights

General Fund – Differences between the original and final amended budgets for revenue of the general fund (revenue and other financing sources) resulted in a 2.9 percent increase (\$226,472).

Differences between the original and final amended budgets for expenditures (expenditures and other financing uses) resulted in a 2.9 percent increase, (\$226,472).

Overall during the year, General Fund revenues (revenue and other financing sources) were in line with the budgetary estimates but came in higher than anticipated by \$164,835 or 2.0 percent. Expenditures (expenditures and other financing uses) were below the budgetary estimates. Overall expenditures were under budget by \$88,263 or 1.1 percent. The greatest variance for both revenues and expenditures was due to the increase in property tax values and efficient spending in County departments.

M-TEC Fund – The M-TEC fund had a favorable variance between the final amended budget and actual expenditures by \$951,993 or 53 percent.

Housing Commission Fund – The Housing Commission Fund had a favorable variance between the final amended budget and the actual expenditures by \$2,937 or 1.0 percent.

Commission on Aging – The Commission on Aging Fund has a favorable variance between the final amended budget and the actual expenditures by \$6,939 or .4 percent.

Revenue Sharing Reserve Fund – The Revenue Sharing Reserve Fund had slight variance between the final amended budget and transfers out.

Public Improvement Fund – The Public Improvement Fund had a favorable variance between final amended budget and actual of \$16,231.

Library Fund – The Library had a favorable variance between final amended budget and actual of \$53,716.

Budget-to-actual comparisons for the County's non-major special revenue funds were favorable.

Capital Asset and Debt Administration

Capital Assets. The County's investment in capital assets as of December 31, 2008, amounted to \$14,844,813 (net of accumulated depreciation) for its governmental activities. This investment in capital assets includes land and improvements, buildings and improvements, machinery and equipment, and vehicular equipment. The total increase in the County's investment in capital assets for the current fiscal year was approximately 8 percent. Major capital asset events during the current fiscal year included the following:

- \$1,504,163 for airport construction in progress
- \$104,000 for law enforcement vehicles
- \$2,779,000 for the construction of an airport terminal
- \$58,000 for land and building improvements for parks and recreation
- \$47,000 for reverse-911 phone system
- \$1,307,000 in depreciation expense on County assets
- \$60,000 for general government vehicles
- \$120,000 for building improvements
- \$41,000 for data handling equipment
- \$53,000 for airport equipment
- \$111,000 for EMS vehicles
- \$51,000 for University Center data handling equipment
- \$19,000 for Library improvements and equipment

Additional information on capital assets can be found in Note 5 of this report.

Long-Term Debt – Debt is classified as long-term if it matures in a period greater than one year. At the end of the current fiscal year, the County had total bonded debt outstanding of \$2,845,000. The County's total debt decreased by \$225,000 (7 percent) during the current fiscal year.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation (State Equalized Value). The current debt limitation for the County is \$165,050,805, which is significantly in excess of the County's outstanding general obligation debt. Additional information on the County's long-term debt can be found in Note 7 of this report.

Economic Factors and Next Year's Budgets and Rates

The following factors were considered in preparing the County's 2009 budget:

- Property tax revenues are projected to remain flat in 2009.
- The worsening state economy will result in decreasing state funding. The real effects of the decreases, particularly in State Revenue Sharing are yet to be known.
- The cost of employee benefits continue to rise and will be monitored throughout the year.

Highlights of the 2009 budget are as follows:

- The County implemented staffing and benefit cuts to manage rising costs.
- The County has adopted a goal of increasing its budget stabilization fund over the course of the next several years, in order to manage its costs and cash flows.

Contacting the County's Management

This financial report is intended to provide our citizens, taxpayers, customers, and investors with a general overview of the County's finances and to show the County's accountability for the money it receives. If you have any questions about this report or need additional information, please contact Mr. John Burt, Otsego County Administrator at 225 West Main Street Gaylord, MI 49735.

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Basic Financial Statements

County of Otsego, Michigan

Statement of Net Assets December 31, 2008

	Primary Government		Totals	Component Units
	Governmental Activities	Business-type Activities		
ASSETS:				
Current Assets:				
Cash & Equivalents	\$ 6,625,050	\$ 2,248,412	\$ 8,873,462	\$ 1,567,096
Investments	4,647,529	1,841,876	6,489,405	585,000
Receivables:				
Taxes	2,427,619	2,777,553	5,205,172	1,524,423
Accounts	213,267	13,148	226,415	418,161
Interest	-	546,893	546,893	-
Loans	1,518,063	-	1,518,063	-
Advance to Component Units	12,349	-	12,349	-
Due from Governmental Units	292,462	238,956	531,418	1,042,979
Inventories	23,470	-	23,470	521,038
Prepaid Expenses	17,438	-	17,438	-
Total Current Assets	15,777,247	7,666,838	23,444,085	5,658,697
Noncurrent Assets:				
Advance to Component Unit	128,543	-	128,543	-
Internal Balance	(21,645)	21,645	-	-
Capital Assets Not Depreciated	1,938,643	99,998	2,038,641	170,157
Capital Assets (Net of Accumulated Depreciation)	12,906,170	1,223,282	14,129,452	21,833,939
Total Noncurrent Assets	14,951,711	1,344,925	16,296,636	22,004,096
TOTAL ASSETS	\$ 30,728,958	\$ 9,011,763	\$ 39,740,721	\$ 27,662,793
LIABILITIES:				
Current Liabilities:				
Accounts Payable	\$ 451,254	\$ 26,767	\$ 478,021	\$ 114,418
Accrued Liabilities	150,951	48,958	199,909	171,042
Other Liabilities	9,809	76,896	86,705	-
Advances from Primary Government	-	-	-	12,349
Due to Governmental Units	11,073	-	11,073	222,060
Deferred Revenue	1,982,104	-	1,982,104	1,534,754
Interest Payable	31,525	-	31,525	-
Bonds Payable	245,000	-	245,000	-
Capital Leases Payable	-	-	-	16,228
Installment Purchase Agreement	-	9,955	9,955	10,810
Total Current Liabilities	2,881,716	162,576	3,044,292	2,081,661
Noncurrent Liabilities:				
Vested Employee Benefits	102,289	-	102,289	77,109
Long-Term Advance from Primary Government	-	-	-	128,543
Bonds Payable	2,600,000	-	2,600,000	-
Post Employment Benefit Liabilities	341,886	-	341,886	1,274,850
Installment Purchase Agreement	-	6,831	6,831	-
Total Noncurrent Liabilities	3,044,175	6,831	3,051,006	1,480,502
TOTAL LIABILITIES	5,925,891	169,407	6,095,298	3,562,163
NET ASSETS:				
Invested in Capital Assets (net of related debt)	11,999,813	1,306,494	13,306,307	21,848,515
Restricted for Debt Service	72,371	-	72,371	-
Restricted for Capital Projects	1,075,638	-	1,075,638	-
Restricted for Ambulance and Emergency Services	-	-	-	531,364
Restricted for County Roads	-	-	-	387,719
Restricted for Sportsplex	-	-	-	539,704
Restricted for University Center	-	-	-	793,328
Restricted for Public Improvement	1,409,278	-	1,409,278	-
Restricted for Housing Commission	1,667,020	-	1,667,020	-
Restricted for Revenue Sharing	2,801,794	-	2,801,794	-
Restricted for Other Purposes	935,320	-	935,320	-
Unrestricted	4,841,833	7,535,862	12,377,695	-
TOTAL NET ASSETS	\$ 24,803,067	\$ 8,842,356	\$ 33,645,423	\$ 24,100,630

County of Otsego, Michigan

Statement of Activities For the Year Ended December 31, 2008

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets			Component Units
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government			
					Governmental Activities	Business-Type Activities	Totals	
Primary Government:								
Governmental Activities:								
Legislative	\$ 187,242	\$ -	\$ -	\$ -	\$ (187,242)	\$ -	\$ (187,242)	\$ -
Judicial	1,858,576	559,616	987,719	-	(311,241)	-	(311,241)	-
General Government	2,608,119	687,561	793,119	-	(1,127,439)	-	(1,127,439)	-
Public Safety	3,334,013	1,286,367	215,577	-	(1,832,069)	-	(1,832,069)	-
Public Works	1,714,447	-	-	1,450,621	(263,826)	-	(263,826)	-
Health & Welfare	2,498,335	-	198,056	-	(2,300,279)	-	(2,300,279)	-
Community and Economic Development	1,228,077	4,156	13,056	-	(1,210,865)	-	(1,210,865)	-
Recreation and Culture	1,329,317	1,060,740	282,526	-	13,949	-	13,949	-
Other	1,277,241	-	-	-	(1,277,241)	-	(1,277,241)	-
Interest - Unallocated	149,544	-	-	-	(149,544)	-	(149,544)	-
Total Governmental Activities	16,184,911	3,598,440	2,490,053	1,450,621	(8,645,797)	-	(8,645,797)	-
Business-type Activities:								
Tax Collection	128,922	560,188	-	-	-	431,266	431,266	-
Public Transit	1,725,991	357,111	846,876	411,279	-	(110,725)	(110,725)	-
Non-Major Enterprise Funds	148,688	76,209	-	-	-	(72,479)	(72,479)	-
Total Business-type Activities	2,003,601	993,508	846,876	411,279	-	248,062	248,062	-
Total Primary Government	\$ 18,188,512	\$ 4,591,948	\$ 3,336,929	\$ 1,861,900	(8,645,797)	248,062	(8,397,735)	-
Component Units:								
Road Commission	6,285,400	1,275,466	3,776,139	3,387,866	-	-	-	2,154,071
Ambulance	1,590,739	1,395,521	-	-	-	-	-	(195,218)
University Center	582,465	-	218,333	-	-	-	-	(364,132)
Sportsplex	945,968	625,487	-	-	-	-	-	(320,481)
Total Component Units	9,404,572	3,296,474	3,994,472	3,387,866	-	-	-	1,274,240
Total	\$ 27,593,084	\$ 7,888,422	\$ 7,331,401	\$ 5,249,766	-	-	-	-
General Revenues and Transfers:								
Taxes	-	-	-	-	8,387,326	321,166	8,708,492	1,512,678
Investment Earnings (Loss)	-	-	-	-	552,317	108,119	660,436	167,933
Transfers	-	-	-	-	474,125	(230,000)	244,125	(244,125)
Other	-	-	-	-	889,657	156,093	1,045,750	93,165
Total General Revenues and Transfers	-	-	-	-	10,303,425	355,378	10,658,803	1,529,651
Changes in Net Assets	-	-	-	-	1,657,628	603,440	2,261,068	2,803,891
Net Assets - Beginning	-	-	-	-	23,145,439	8,116,301	31,261,740	21,296,739
Prior Period Adjustment	-	-	-	-	-	122,615	122,615	-
Net Assets - Ending	-	-	-	-	\$ 24,803,067	\$ 8,842,356	\$ 33,645,423	\$ 24,100,630

See accompanying notes to financial statements.

County of Otsego, Michigan

Balance Sheet Governmental Funds December 31, 2008

	General	M-TEC	Housing Commission	Commission on Aging 9/30/2008	Revenue Sharing Reserve	Public Improvement	Library	Other Governmental Funds	Total Governmental Funds
ASSETS:									
Cash & Equivalents - Unrestricted	\$ 266,275	\$ 2,510	\$ 149,575	\$ 745,579	\$ 1,640,568	\$ 750,109	\$ 387,635	\$ 2,319,898	\$ 6,262,149
Investments	472,902	-	-	-	1,161,226	403,495	442,749	1,578,935	4,059,307
Receivables:									
Taxes	475,927	816,090	-	-	-	-	442,065	693,537	2,427,619
Accounts	24,956	-	-	17,668	-	13,423	-	154,297	210,344
Loans	-	-	1,518,063	-	-	-	-	-	1,518,063
Due from Other Funds	-	-	-	-	-	113,708	-	15,199	128,907
Advance to Component Units	12,349	-	-	-	-	-	-	-	12,349
Due from Governmental Units	143,304	-	-	-	-	-	-	147,166	290,470
Inventories	7,696	-	-	1,031	-	-	-	14,418	23,145
Prepaid Expenditures	17,438	-	-	-	-	-	-	-	17,438
Long-Term Advances to:									
Other Funds - Component Units	-	-	-	-	-	128,543	-	-	128,543
TOTAL ASSETS	\$ 1,420,847	\$ 818,600	\$ 1,667,638	\$ 764,278	\$ 2,801,794	\$ 1,409,278	\$ 1,272,449	\$ 4,923,450	\$ 15,078,334
LIABILITIES:									
Due to Other Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,552	\$ 150,552
Accounts Payable	208,827	-	282	-	-	-	15,272	158,089	382,470
Due to Other Governmental Units	-	-	-	1,361	-	-	-	9,712	11,073
Accrued Liabilities	71,540	-	336	43,608	-	-	-	30,943	146,427
Other Liabilities	9,809	-	-	-	-	-	-	-	9,809
Deferred Revenue	23,583	816,090	1,518,063	6,139	-	-	442,065	694,227	3,500,167
TOTAL LIABILITIES	313,759	816,090	1,518,681	51,108	-	-	457,337	1,043,523	4,200,498
FUND BALANCES:									
Reserved for Motorcycle Safety Grant	1,717	-	-	-	-	-	-	-	1,717
Reserved for Family Counseling	41,340	-	-	-	-	-	-	-	41,340
Reserved for Inventory	7,696	-	-	1,031	-	-	-	14,418	23,145
Reserved for Schneider Trust	-	-	-	54,006	-	-	-	-	54,006
Reserved for Debt Service	-	-	-	-	-	-	-	72,371	72,371
Reserved for Capital Improvements	-	2,510	-	-	-	1,409,278	-	1,073,128	2,484,916
Reserved for Housing Projects	-	-	148,957	-	-	-	-	-	148,957
Reserved for Revenue Sharing Reserve	-	-	-	-	2,801,794	-	-	-	2,801,794
Reserved for Library	-	-	-	-	-	-	815,112	-	815,112
Unreserved:									
Undesignated	1,056,335	-	-	648,133	-	-	-	2,720,010	4,424,478
Designated	-	-	-	10,000	-	-	-	-	10,000
TOTAL FUND BALANCES	1,107,088	2,510	148,957	713,170	2,801,794	1,409,278	815,112	3,879,927	10,877,836
TOTAL LIABILITIES AND FUND BALANCES	\$ 1,420,847	\$ 818,600	\$ 1,667,638	\$ 764,278	\$ 2,801,794	\$ 1,409,278	\$ 1,272,449	\$ 4,923,450	
Reconciliation to amounts reported for governmental activities in the statement of net assets:									
Capital assets used by governmental activities									14,844,813
Long term notes & leases payable for governmental activities									(2,845,000)
Compensated absences and OPEB liabilities									(444,175)
Deferred revenue recognized as current revenue									1,518,063
Internal Service Funds									883,055
Accrued interest expense									(31,525)
Net assets of governmental activities									\$ 24,803,067

See accompanying notes to financial statements.

County of Otsego, Michigan

Statement of Revenues, Expenditures, and Changes in Fund Balance - Governmental Funds For the Year Ended December 31, 2008

	General	M-TEC	Housing Commission	Commission on Aging 9/30/2008	Revenue Sharing Reserve	Public Improvement	Library	Other Governmental Funds	Total Governmental Funds
REVENUES:									
Taxes and Penalties	\$ 5,206,694	\$ 803,659	\$ -	\$ 1,264,142	\$ -	\$ -	\$ 433,902	\$ 678,929	\$ 8,387,326
Licenses & Permits	29,784	-	-	-	-	-	-	-	29,784
Federal Sources	292,435	-	174,000	105,700	-	-	-	1,456,417	2,028,552
State Sources	839,221	-	-	64,568	-	-	67,730	366,606	1,338,125
Local Sources	28,394	-	24,056	103,496	-	-	-	15,526	171,472
Charges for Services	900,254	-	-	158,984	-	-	729	2,393,260	3,453,227
Fines & Forfeits	28,351	-	-	-	-	-	214,797	129,606	372,754
Interest & Rentals	114,723	-	1,784	17,872	140,845	48,327	32,398	196,368	552,317
Other Revenue	364,560	-	87,924	24,316	-	13,346	5,794	322,649	818,589
TOTAL REVENUES	7,804,416	803,659	287,764	1,739,078	140,845	61,673	755,350	5,559,361	17,152,146
EXPENDITURES:									
Legislative	187,242	-	-	-	-	-	-	-	187,242
Judicial	1,843,041	-	-	-	-	-	-	6,288	1,849,329
General Government	2,111,401	-	-	-	-	-	-	486,672	2,598,073
Public Safety	1,915,537	-	-	-	-	-	-	1,468,620	3,384,157
Public Works	3,810	-	-	-	-	-	-	1,334,161	1,337,971
Health & Welfare	439,716	-	-	1,560,374	-	-	-	498,245	2,498,335
Community/Economic Development	87,458	834,584	306,035	-	-	-	-	-	1,228,077
Recreation and Culture	-	-	-	-	-	-	677,327	501,146	1,178,473
Other Expenditures	417,403	-	-	-	-	-	-	-	417,403
Capital Outlay	-	-	-	-	-	1,047	-	2,006,418	2,007,465
Debt Service	-	-	-	-	-	-	-	392,105	392,105
TOTAL EXPENDITURES	7,005,608	834,584	306,035	1,560,374	-	1,047	677,327	6,693,655	17,078,630
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	798,808	(30,925)	(18,271)	178,704	140,845	60,626	78,023	(1,134,294)	73,516
OTHER FINANCING SOURCES (USES):									
Operating Transfers In	448,344	-	-	-	-	-	-	1,472,679	1,921,023
Operating Transfers Out	(994,054)	-	-	-	(433,044)	-	-	(19,800)	(1,446,898)
EXCESS (DEFICIENCY) OF REVENUES AND OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	253,098	(30,925)	(18,271)	178,704	(292,199)	60,626	78,023	318,585	547,641
FUND BALANCES, JANUARY 1	853,990	33,435	167,228	534,466	3,093,993	1,348,652	737,089	3,561,342	10,330,195
FUND BALANCES, DECEMBER 31	\$ 1,107,088	\$ 2,510	\$ 148,957	\$ 713,170	\$ 2,801,794	\$ 1,409,278	\$ 815,112	\$ 3,879,927	\$ 10,877,836

**Reconciliation of the Statement of Revenues, Expenditures,
and Changes in Fund Balances of Governmental Funds
to the Statement of Activities
For the Year Ended December 31, 2008**

Net Changes in fund balances - total governmental funds	\$ 547,641
The change in net assets reported for governmental activities in the statement of activities is different because:	
Governmental funds reported capital outlays as expenditures. However, in the statement of activities the cost of those assets is capitalized and the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlay (\$2,013,928) exceeded depreciation (\$1,016,522).	997,406
Revenues earned but not available for current resources are not reported in the funds.	
Housing Commission - loan increase	70,355
Repayment of principal is an expenditure in the governmental funds but reduces the liability in the statement of net assets.	
Principal repayments:	
Bonds Payable	225,000
Under the modified accrual basis of accounting used in governmental funds, expenditures are not recognized for transactions that are not normally paid with expendable available financial resources. In the statement of activities, however, which is presented on the accrual basis, expenses and liabilities are reported regardless of when financial resources are available. In addition, interest on long-term debt is not recognized under the modified accrual basis of accounting until due, rather than as it accrues. This adjustment combines the following net changes:	
Compensated absences	10,988
Post employment benefit liability	(341,886)
Accrued interest expense	2,911
Internal service fund activity	145,213
Changes in net assets of governmental activities	\$ 1,657,628

Statement of Net Assets
 Proprietary Funds
 December 31, 2008

	Business-Type Activities - Enterprise Funds				Governmental
	Major			Total Enterprise Funds	Activities
	Delinquent Tax Fund	9/30/2008 Bus System	Non-Major Enterprise Funds		Internal Service Funds
ASSETS:					
Current Assets					
Cash and Equivalents	\$ 1,853,102	\$ 99,195	\$ 296,115	\$ 2,248,412	\$ 362,901
Investments	1,841,876	-	-	1,841,876	588,222
Taxes Receivable	2,777,553	-	-	2,777,553	-
Interest Receivable	546,893	-	-	546,893	-
Accounts Receivable	2,693	10,455	-	13,148	2,923
Due from Governmental Units	-	225,341	13,615	238,956	1,992
Due from Other Funds	21,645	-	-	21,645	-
Inventory	-	-	-	-	325
Total Current Assets	7,043,762	334,991	309,730	7,688,483	956,363
Noncurrent Assets					
Capital Assets, Not Depreciation	-	99,998	-	99,998	-
Capital Assets, Net of Accumulated Depreciation	-	1,038,802	184,480	1,223,282	-
Total Noncurrent Assets	-	1,138,800	184,480	1,323,280	-
TOTAL ASSETS	\$ 7,043,762	\$ 1,473,791	\$ 494,210	\$ 9,011,763	\$ 956,363
LIABILITIES:					
Current Liabilities					
Accounts Payable	\$ 3,656	\$ 17,442	\$ 5,669	\$ 26,767	\$ 68,784
Accrued Liabilities	1,128	46,828	1,002	48,958	4,524
Installment Purchase Agreement	-	9,955	-	9,955	-
Other Liabilities	51,941	24,955	-	76,896	-
Total Current Liabilities	56,725	99,180	6,671	162,576	73,308
Noncurrent Liabilities					
Installment Purchase Agreement	-	6,831	-	6,831	-
Total Noncurrent Liabilities	-	6,831	-	6,831	-
TOTAL LIABILITIES	56,725	106,011	6,671	169,407	73,308
NET ASSETS:					
Invested in Capital Assets - Net of Related Debt	-	1,122,014	184,480	1,306,494	-
Unrestricted	6,987,037	245,766	303,059	7,535,862	883,055
TOTAL NET ASSETS	\$ 6,987,037	\$ 1,367,780	\$ 487,539	\$ 8,842,356	\$ 883,055

Statement of Revenues, Expenses, and
Changes in Net Assets - Proprietary Funds
For the Year Ended December 31, 2008

	Business-Type Activities - Enterprise Funds				Governmental
	Major			Total Enterprise Funds	Activities
	Delinquent Tax Fund	9/30/2008 Bus System	Non-Major Enterprise Funds		Internal Service Funds
OPERATING REVENUES:					
Local Sources	\$ -	\$ -	\$ 133,892	\$ 133,892	\$ -
Charges for Services	145,132	357,111	76,209	578,452	988,686
Interest on Delinquent Taxes	415,056	-	-	415,056	-
Other Revenues	203	-	10,252	10,455	1,270,187
TOTAL REVENUES	560,391	357,111	220,353	1,137,855	2,258,873
OPERATING EXPENSES:					
Salaries, Wages, and Fringe Benefits	49,725	1,133,426	73,427	1,256,578	539,149
Contractual Services	63,268	-	34,121	97,389	29,611
Materials and Supplies	3,199	-	11,948	15,147	15,731
Equipment Repair and Maintenance	2,672	-	-	2,672	21,942
Utilities	-	-	-	-	262,182
Depreciation	-	143,127	12,297	155,424	-
Other Expenses	10,058	449,438	16,895	476,391	1,267,041
TOTAL EXPENSES	128,922	1,725,991	148,688	2,003,601	2,135,656
OPERATING INCOME (LOSS)	431,469	(1,368,880)	71,665	(865,746)	123,217
NON-OPERATING REVENUES (EXPENSES):					
State Operating Grants	-	587,603	-	587,603	-
Federal Operating Grants	-	259,273	-	259,273	-
Interest Earned on Investments	800	6,933	44,814	52,547	21,996
Property Taxes Levied	-	321,166	-	321,166	-
Unrealized Gain (Loss) on Investments	55,572	-	-	55,572	-
Other	-	11,746	-	11,746	-
TOTAL NONOPERATING REVENUES (EXPENSES)	56,372	1,186,721	44,814	1,287,907	21,996
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND INTERFUND TRANSFERS	487,841	(182,159)	116,479	422,161	145,213
CAPITAL CONTRIBUTIONS:					
Contributions From State Sources	-	329,023	-	329,023	-
Contributions From Federal Sources	-	82,256	-	82,256	-
INTERFUND TRANSFERS:					
Operating Transfers In	-	-	9,000	9,000	-
Operating Transfers Out	(239,000)	-	-	(239,000)	-
CHANGES IN NET ASSETS	248,841	229,120	125,479	603,440	145,213
NET ASSETS, JANUARY 1	6,738,196	1,016,045	362,060	8,116,301	737,842
PRIOR PERIOD ADJUSTMENT	-	122,615	-	122,615	-
NET ASSETS, DECEMBER 31	\$ 6,987,037	\$ 1,367,780	\$ 487,539	\$ 8,842,356	\$ 883,055

Statement of Cash Flows
Proprietary Funds
For the Year Ended December 31, 2008

	Business-Type Activities - Enterprise Funds				Governmental
	Major				Activities
	Delinquent Tax Fund	9/30/2008 Bus System	Non-Major Enterprise Funds	Total Enterprise Funds	Internal Service Funds
CASH FLOWS FROM OPERATING ACTIVITIES:					
Receipts from Customers	\$ 226,068	\$ 357,111	\$ 206,738	\$ 789,917	\$ 2,316,064
Interest on Delinquent Taxes	222,111	-	-	222,111	-
Delinquent Taxes Purchased	(3,251,594)	-	-	(3,251,594)	-
Delinquent Taxes Collected	2,669,049	-	-	2,669,049	-
Payments to Suppliers	(40,226)	(617,768)	(141,208)	(799,202)	(1,577,426)
Payments to Employees for Services and Benefits	(49,424)	(1,154,686)	-	(1,204,110)	(537,501)
Net Cash Provided (Used) by Operating Activities	(224,016)	(1,415,343)	65,530	(1,573,829)	201,137
CASH FLOWS FROM NONCAPITAL AND RELATED FINANCING ACTIVITIES:					
State Grants	-	587,603	-	587,603	-
Federal Grants	-	259,273	-	259,273	-
Property Tax	-	321,166	-	321,166	-
Other	-	11,746	-	11,746	-
Prior Period Adjustment	-	122,615	-	122,615	-
Operating Transfers In	-	-	9,000	9,000	-
Operating Transfers Out	(239,000)	-	-	(239,000)	-
Net Cash Provided (Used) by Noncapital and Related Financing Activities	(239,000)	1,302,403	9,000	1,072,403	-
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:					
Repayment of Note Principal & Interest	-	(8,486)	-	(8,486)	-
Federal and State Capital Assistance	-	411,279	-	411,279	-
Long-term Advance from County	-	(26,704)	-	(26,704)	-
Capital Assets Purchased	-	(381,566)	-	(381,566)	-
Net Cash Provided (Used) by Capital and Related Financing Activities	-	(5,477)	-	(5,477)	-
CASH FLOWS FROM INVESTING ACTIVITIES:					
Net Sale or (Purchase) of Investments	44,233	-	-	44,233	(88,222)
Interest Earnings	800	6,933	44,814	52,547	21,996
Net Cash Provided (Used) by Investing Activities	45,033	6,933	44,814	96,780	(66,226)
Net Increase (Decrease) in Cash and Equivalents	(417,983)	(111,484)	119,344	(410,123)	134,911
Balances - Beginning of the Year	2,271,085	210,679	176,771	2,658,535	227,990
Balances - End of the Year	\$ 1,853,102	\$ 99,195	\$ 296,115	\$ 2,248,412	\$ 362,901
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:					
Operating Income (Loss)	\$ 431,469	\$ (1,368,880)	\$ 71,665	\$ (865,746)	\$ 123,217
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:					
Depreciation Expense	-	143,127	12,297	155,424	-
Change in Assets and Liabilities:					
Taxes Receivable	(582,546)	-	-	(582,546)	-
Accrued Interest Receivable	(192,945)	-	-	(192,945)	-
Accounts Receivable	(1,338)	(166,426)	-	(167,764)	4,104
Due from Other Governmental Units	82,071	-	(13,615)	68,456	(473)
Prepaid Expense	-	-	-	-	53,560
Accounts Payable	(2,023)	(1,904)	(5,471)	(9,398)	19,081
Accrued Liabilities	302	(21,260)	654	(20,304)	1,648
Other Liabilities	40,994	-	-	40,994	-
Net Cash Provided (Used) by Operating Activities	\$ (224,016)	\$ (1,415,343)	\$ 65,530	\$ (1,573,829)	\$ 201,137

Statement of Fiduciary Net Assets
Fiduciary Funds
December 31, 2008

	<u>Agency Funds</u>
ASSETS:	
Cash and Equivalents	<u>\$ 1,063,453</u>
 TOTAL ASSETS	 <u><u>\$ 1,063,453</u></u>
 LIABILITIES:	
Accounts Payable	\$ 98,974
Undistributed Receipts	239,575
Undistributed Tax Collections	684,558
Bonds, Restitutions and Payable's to Others	<u>40,346</u>
 TOTAL LIABILITIES	 <u><u>\$ 1,063,453</u></u>

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Component Units

County of Otsego, Michigan

Statement of Net Assets Component Units December 31, 2008

	Road Commission	Ambulance Corporation	University Center	Sportsplex	Totals
ASSETS:					
Current Assets:					
Cash and Equivalents	\$ 614,796	\$ 91,941	\$ 344,076	\$ 516,283	\$ 1,567,096
Investments	-	125,000	460,000	-	585,000
Receivables:					
Taxes	-	505,002	703,559	315,862	1,524,423
Accounts	12,000	384,100	22,061	-	418,161
Due from Governmental Units	1,042,979	-	-	-	1,042,979
Inventories	485,268	-	-	35,770	521,038
Total Current Assets	<u>2,155,043</u>	<u>1,106,043</u>	<u>1,529,696</u>	<u>867,915</u>	<u>5,658,697</u>
Noncurrent Assets:					
Capital Assets (Not Depreciated)	170,157	-	-	-	170,157
Capital Assets (Net of Accumulated Depreciation)	<u>21,001,277</u>	<u>697,818</u>	<u>134,844</u>	<u>-</u>	<u>21,833,939</u>
Total Noncurrent Assets	<u>21,171,434</u>	<u>697,818</u>	<u>134,844</u>	<u>-</u>	<u>22,004,096</u>
TOTAL ASSETS	<u><u>\$ 23,326,477</u></u>	<u><u>\$ 1,803,861</u></u>	<u><u>\$ 1,664,540</u></u>	<u><u>\$ 867,915</u></u>	<u><u>\$ 27,662,793</u></u>
LIABILITIES:					
Current Liabilities:					
Accounts Payable	\$ 73,653	\$ 40,287	\$ 478	\$ -	\$ 114,418
Accrued Liabilities	119,652	29,390	22,000	-	171,042
Due to Governmental Units	222,060	-	-	-	222,060
Advance from Primary Government	-	-	-	12,349	12,349
Deferred Revenue	-	505,002	713,890	315,862	1,534,754
Capital Leases	-	16,228	-	-	16,228
Installment Purchase Agreement	10,810	-	-	-	10,810
Total Current Liabilities	<u>426,175</u>	<u>590,907</u>	<u>736,368</u>	<u>328,211</u>	<u>2,081,661</u>
Noncurrent Liabilities:					
Long-term Advance from Primary Government	-	128,543	-	-	128,543
Other Post Employment Benefits	1,274,850	-	-	-	1,274,850
Vested Employee Benefits	77,109	-	-	-	77,109
Total Noncurrent Liabilities	<u>1,351,959</u>	<u>128,543</u>	<u>-</u>	<u>-</u>	<u>1,480,502</u>
TOTAL LIABILITIES	<u>1,778,134</u>	<u>719,450</u>	<u>736,368</u>	<u>328,211</u>	<u>3,562,163</u>
NET ASSETS:					
Invested in Capital Assets, net of related debt	21,160,624	553,047	134,844	-	21,848,515
Restricted for County Road	387,719	-	-	-	387,719
Restricted for Ambulance and Emergency Services	-	531,364	-	-	531,364
Restricted for Sportsplex	-	-	-	539,704	539,704
Restricted for University Center	-	-	793,328	-	793,328
TOTAL NET ASSETS	<u><u>\$ 21,548,343</u></u>	<u><u>\$ 1,084,411</u></u>	<u><u>\$ 928,172</u></u>	<u><u>\$ 539,704</u></u>	<u><u>\$ 24,100,630</u></u>

County of Otsego, Michigan

Statement of Activities Component Units For the Year Ended December 31, 2008

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets				
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Road Commission	Ambulance Corporation	University Center	Sportsplex	Total
Road Commission:									
Public Works	\$ 6,285,400	\$ 1,275,466	\$ 3,776,139	\$ 3,387,866	\$ 2,154,071	\$ -	\$ -	\$ -	\$ 2,154,071
Ambulance Corporation:									
Health & Welfare	1,590,739	1,395,521	-	-	-	(195,218)	-	-	(195,218)
University Center:									
Recreation and Culture	582,465	-	218,333	-	-	-	(364,132)	-	(364,132)
Sportsplex:									
Recreation and Culture	945,968	625,487	-	-	-	-	-	(320,481)	(320,481)
Total Component Units	<u>\$ 9,404,572</u>	<u>\$ 3,296,474</u>	<u>\$ 3,994,472</u>	<u>\$ 3,387,866</u>	<u>2,154,071</u>	<u>(195,218)</u>	<u>(364,132)</u>	<u>(320,481)</u>	<u>1,274,240</u>
General Revenues and Transfers:									
Property Tax					-	495,010	689,300	328,368	1,512,678
Investment Earnings					113,301	7,862	30,289	16,481	167,933
Other					-	2,346	83,249	7,570	93,165
Operating Transfers					-	-	(244,125)	-	(244,125)
Total General Revenues and Transfers					<u>113,301</u>	<u>505,218</u>	<u>558,713</u>	<u>352,419</u>	<u>1,529,651</u>
Changes in Net Assets					<u>2,267,372</u>	<u>310,000</u>	<u>194,581</u>	<u>31,938</u>	<u>2,803,891</u>
Net Assets - Beginning					<u>19,280,971</u>	<u>774,411</u>	<u>733,591</u>	<u>507,766</u>	<u>21,296,739</u>
Net Assets - Ending					<u>\$ 21,548,343</u>	<u>\$ 1,084,411</u>	<u>\$ 928,172</u>	<u>\$ 539,704</u>	<u>\$ 24,100,630</u>

See accompanying notes to financial statements.

Notes to Financial Statements

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Otsego County was organized in 1840 and covers an area of approximately 527 square miles divided into nine townships, one village, and one city. The County seat is located in the City of Gaylord. The County of Otsego operates under an elected board of commissioners (nine members) with an appointed county coordinator who assists with day-to-day operations. The County of Otsego provides services to its more than 23,300 residents in many areas including law enforcement, administration of justice, community enrichment, economic development, and human services.

The accounting policies of the County of Otsego conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by Otsego County.

A – Reporting Entity:

The accompanying financial statements present the government and its component units; entities for which the government is considered to be financially accountable. Although blended component units are legally separate entities, in substance, they are part of the government's operations. The criteria established by the Governmental Accounting Standards Board (GASB) for determining the reporting entity includes oversight responsibility, fiscal dependency and whether the financial statements would be misleading, if data were not included. The component unit total is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government (see discussion below for description of each component unit). Each discretely presented component unit is reported separately in the financial statements.

Blended Component Units

Building Authority – The Otsego County Building Authority is governed by a three member board appointed by the county board of commissioners. Although it is legally separate from the County, the Building Authority is reported as if it were part of the primary government because its sole purpose is to finance and construct the County's public buildings. The financial statements of the Otsego County Building Authority are reported in the County's Debt Service Fund and Capital Projects Fund as presented in this report.

Bus System – The Otsego County Bus System is not legally separate but is administered by a three member standing committee of the county board of commissioners. The Bus System Committee may not issue debt and the tax levy is subject to county board of commissioners' approval. The Bus System taxes are levied under the taxing authority of the County, as approved by the county electors, and is included as part of the County's total tax levy as well as reported in the Public Transit Fund.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Commission on Aging – The Otsego County Commission on Aging (Commission) is not legally separate, but is administered by an advisory board of directors (board) with twelve members. Members of the board are selected by the County from nine districts and an additional three at-large members. The Commission may not issue debt and the tax levy is subject to county board of commissioners' approval. The Commission's taxes are levied under the taxing authority of the County, as approved by the county electors, and is included as part of the County's total tax levy as well as reported in the Commission on Aging Fund.

Discretely Presented Component Units

County Road Commission – The Otsego County Road Commission which is established pursuant to the County Road Law (MCL 224.1) is governed by a three member board of county road commissioners elected biannually to serve a six year term. The Road Commission may not issue debt without the County's approval and the tax levy is subject to county board of commissioners' approval. If approval is granted, Road Commission taxes are levied under the taxing authority of the County, as approved by the county electors, and would be included as part of the County's total tax levy as well as reported in the County Road Fund.

Otsego County Sportsplex – The Otsego County Sportsplex, a nonprofit corporation that was established pursuant to the provisions of Public Act 162 of 1982, has an agreement with the County of Otsego to operate and maintain a recreational and sports complex for Otsego County. The sports complex was constructed during 1995 and opened in early 1996. The Sportsplex is operated by a board of directors, which consist of between seven to fifteen members. Members are elected by the affirmative vote of a majority of the directors. The Sportsplex may not issue debt without the County's approval and the tax levy is subject to county board of commissioners' approval. The Sportsplex taxes are levied under the taxing authority of the County, as approved by the County electors and are included as part of the County's total tax levy recorded in the County's Sportsplex Fund. The county board of commissioners also approves the budget and fee charges. Although this is a nonprofit corporation, the activities fit the description of a governmental special revenue fund type and, accordingly, are reported as a special revenue fund in this report.

Otsego County Ambulance Corporation, Inc. – The Otsego County Ambulance Corporation, Inc., a nonprofit corporation which was established pursuant to the provisions of Public Act 327 of 1931, as amended, and Public Act 284 of 1972, has an agreement with the County of Otsego to provide ambulance service in and about the County of Otsego. A nine member board governs the Ambulance Corporation. The Ambulance Corporation may not issue debt without the County's approval and a tax levy is subject to county board of commissioners' approval. If approval is granted, the Ambulance's taxes are levied under the taxing authority of the County, as approved by the county electors, and would be included as part of the County's total tax levy as well as in the Ambulance Fund. All assets are in the name of the County. The activities fit the description of a governmental special revenue fund type and, accordingly, are reported as a special revenue fund in this report.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Otsego County University Center – On December 7, 1999, the electors of the County of Otsego authorized the County Board of Commissioners to levy a tax not to exceed .56 mills (\$.56 per \$1,000) for a period of 20 years to provide the funds required to acquire or construct, furnish, equip and operate the Otsego County University Center (the facility) for use by the residents of the County and the public. On July 1, 2000, the County of Otsego entered into an agreement for operating and maintaining the facility with The University Center at Gaylord (University Center), a Michigan nonprofit corporation organized on November 3, 1989 pursuant to the provisions of Act 162, Public Acts of 1982, as amended. The University Center is governed by an eleven member board of directors whose mission is to facilitate the delivery of quality, state-of-the-art education and training that is responsive to personal growth and business needs throughout Otsego County and Northern Michigan through a consortium of colleges offering degrees, enrichment and skill certification programs. The agreement, which expires December 31, 2020 unless amended, requires the University Center to submit by July 1st annually a proposed budget for the operation of the facility for the subsequent fiscal year beginning January 1st. Prior to September 1st each year, the county board of commissioners shall either approve the final budget as submitted for the operation of the facility or reject the budget setting forth reasons why it was not approved. Once approved, the county board of commissioners shall approve a resolution authorizing the levy of such amount of the millage. The facility's taxes are levied under the taxing authority of the County and are included as part of the County's total tax levy reported in the Otsego County University Center Fund.

Complete financial statements of the individual component units can be obtained from their respective administrative offices or from the County Clerk's Office at the courthouse.

Administrative Offices

Otsego County Bus System
1254 Energy Drive
Gaylord, Michigan 49735

Otsego County Sportsplex
1250 Gornick Avenue
Gaylord, Michigan 49735

Otsego County Road Commission
Industrial Park, P.O. Box 537
Gaylord, Michigan 49735

Otsego County University Center
80 Livingston Boulevard
Gaylord, Michigan 49735

Otsego County Ambulance Corporation, Inc.
100 McLouth, P.O. Box 642
Gaylord, Michigan 49735

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Northwest Michigan Community Health Agency – Northwest Michigan Community Health Agency provides health service for Otsego County. The counties of Otsego, Antrim, Emmet, and Charlevoix jointly established the agency. The financial operations of the Health Agency are recorded in the records of Charlevoix County. The funding formula approved by the member counties is based pro rata on each unit's population and equalized valuation to the district's total population and valuation. Member counties' percentages of the net operation budget for the year 2008 were:

Otsego	22.4 percent	Antrim	22.2 percent
Charlevoix	25.1 percent	Emmet	30.3 percent

Otsego County's appropriation and cigarette tax to the Health Agency for the year was \$158,624.

Michigan Technical Education Center (M-TEC) – Kirtland Community College, a community college district established pursuant to the provisions of Public Act 331 of 1996, obtained funding through the Michigan Economic Development Corporation (MEDC) to construct and equip the Michigan Technical Center (M-TEC), and educational facility in the County of Otsego. On December 7, 1999, the electors of the County authorized a tax levy not to exceed .65 mills for a period of twenty years for the purpose of generating funds to operate the facility. The facility provides vocational, technical, job skills, or workforce development programs and services. Pursuant to the operating agreement, Kirtland established an advisory board (which includes representatives of the county) and is to report its preliminary, final and amended M-TEC budgets to the County's board. Financial records for M-TEC are recorded and maintained by the Kirtland Community College and audited separately. Otsego County's tax revenues amounted to \$803,659 for which Otsego appropriated \$834,584 to Kirtland Community College.

The Michigan Technical Education Center (M-TEC) is used in conjunction with and occupied by the University Center established and operated by the University Center of Gaylord, a non-profit corporation.

North Country Community Mental Health – The North Country Community Mental Health consists of the counties of Antrim, Charlevoix, Cheboygan, Emmet, Kalkaska, and Otsego. Financial records for the board are recorded and maintained by the mental health and audited separately.

The funding formula for the community mental health operations and services is in accordance with an agreement approved by each county. The current agreement provides that each county will pay at an agreed upon rate. The 2008 local match for Otsego County was \$94,003.

Fiscal Year End Other Than December 31, 2008

The financial information presented in this report is for the year ended December 31, 2008, except for the following funds:

<u>Fund</u>	<u>Fund Presentation</u>	<u>Fiscal Year End</u>
Commission on Aging	Special Revenue Fund	September 30, 2008
Bus System	Enterprise Fund	September 30, 2008

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**B – Government-Wide and Fund Financial Statements:**

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment, are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, then unrestricted resources as needed.

C – Measurement Focus, Basis of Accounting and Financial Statement Presentation:

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Grant revenues are considered to be available when all eligibility requirements imposed by the grantor have been met. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Taxes Receivable – Current or Property Taxes

The County of Otsego property tax is levied on each December 1st and July 1st on the taxable valuation of property (as defined by State statutes) located in the County of Otsego as of the preceding December 31st.

Although the County of Otsego 2007 ad valorem tax is levied and collectible on December 1, 2007 and the 2008 ad valorem tax is levied and collectible on July 1, 2008, it is the County of Otsego's policy to recognize revenue from the current tax levy in the current year when the proceeds of this levy are budgeted and made "available" for the financing of operations. "Available" means collected within the current period or expected to be paid from the delinquent tax fund within one year.

The 2007 taxable valuation of Otsego County amounted to \$1,228,642,292 on which ad valorem taxes of .3000 mills for Animal Control, .1000 mill for Commission on Aging, .1875 mills for Community Center, .0675 mills for County Parks, .2500 for the Bus System, .3500 mills for Library, .4000 for Ambulance, .6464 for M-TEC, .5690 for the University Center, and .2500 for Sportsplex Operating.

The 2007 current tax levied included \$368,592 for Animal Control, \$1,228,642 for Commission on Aging, \$230,371 for Community Center, \$76,790 for County Parks, \$307,161 for the Bus System, \$430,025 for the Library, \$491,457 for the Ambulance, \$794,194 for M-TEC, \$684,231 for the University Center, and \$307,161 for Sportsplex Operating. These taxes will be recorded as revenue on County records in and for the year of 2008. The July 1, 2008 taxable valuation of the County of Otsego totaled \$1,265,673,226 on which ad valorem taxes levied consisted of 4.0502 mills for the General Fund. This amount is recognized as revenue in the General Fund.

The taxes receivable is recorded in the financial statements as taxes receivable-current, with an offsetting credit to deferred revenue based on the 2008 taxable valuation. The Commission on Aging Fund and the Bus System financial statements are for the fiscal year ended September 30, 2008 and accordingly, do not reflect taxes receivable and deferred revenue. Tax receivables are recorded in the General Fund for the summer taxes not collected at year end. The corresponding revenue is recorded as tax revenue.

All other revenue items are considered to be available only when cash is received by the government.

The County reports the following major governmental funds:

General Fund

This is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

M-Tech

This Fund accounts for the collection and disbursement of a tax levy to operate the Michigan Technical Center (M-Tech), an educational facility.

Housing Commission

This Fund accounts for grant revenue and contributions reserved for the improvement of housing within the County.

Commission on Aging

This fund was established to collect and remit taxes levied and grants to support programs and services to the elderly of Otsego County.

Revenue Sharing Reserve Fund

This Fund accounts for restricted funds that are limited to amounts previously reported as state revenue sharing distributed annually, which can be used to fund governmental operations.

Public Improvement

This Fund accounts for earmarked revenue set aside for statutory public improvements.

County Library

This Fund accounts for the operation of a public library.

The County reports the following major proprietary funds:

Delinquent Tax Fund

This Fund accounts for the collection of delinquent taxes.

Public Transit

This Fund accounts for the operation of the public transit system.

Additionally, the County reports the following fund types:

Special Revenue Funds

These funds account for revenue sources that are legally restricted to expenditures for specific purposes not including major capital projects.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Debt Service Funds

These funds account for the resources accumulated and payments made for principal and interest on long-term debt of governmental funds.

Capital Project Fund

These funds account for the acquisition of capital assets or construction of major capital projects not being financed by proprietary funds.

Internal Service Fund

This Fund accounts for buildings and grounds, administrative services, and employee health benefits provided to other departments or agencies of the governmental unit on a cost reimbursement basis.

Agency Funds

Agency Funds are used to account for assets held by the County as an agent for individuals, private organizations, other governments, and/or other funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Private-sector standards of accounting issued prior to December 1, 1989 are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The government has elected not to follow private-sector standards issued after November 30, 1989 for its business-type activities.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the government's tax collection function and various other functions of the government. Eliminations of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenue include: (1) charges to customers or applicants for goods, services or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes.

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of our proprietary funds relate to charges to customers for tax collections. Operating expenses for proprietary funds include the cost of sales and services, and administrative expenses. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D - Assets, Liabilities, and Net Assets or Equity:

Bank Deposits and Investments – Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value. Pooled investment income from all funds and is allocated to each fund based on average cash balance. Deposits are recorded at cost.

Receivables and Payables – In general, outstanding balances between funds are reported as “due to/from other funds.” Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as “advances to/from other funds. Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as “internal balances.”

All trade and property tax receivables are shown as net of allowance for uncollectible amounts. Property taxes are levied on each December 1st and July 1st on the taxable valuation of property as of the preceding December 31st. Taxes are considered delinquent on March 1st of the following year, at which time penalties and interest are assessed.

Inventories and Prepaid Items – Inventories are valued at cost, using the consumption method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both government-wide and fund financial statements.

Inventories – Primary Government

General Fund – The inventory consists of postage and supplies on hand valued at cost in the amount of \$7,696 at December 31, 2008.

Commission on Aging – \$1,031 of inventory was on hand at September 30, 2008.

Airport – The inventory at the airport consists of fuel on hand based on average cost with a value of \$14,418 at December 31, 2008.

Inventories – Component Units

Road Commission – Inventories amounting to \$485,268 are recognized using the consumption method (inventories are recorded as expenditures when they are used). Inventories are recorded at average cost which approximates market.

Sportsplex – Inventory consist of items in the Pro Shop with a value of \$35,770.

Accounts Receivable – Component Unit

Ambulance – The accounts receivable balance is net of allowance for doubtful accounts of \$651,500.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Capital Assets – Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items) are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Property, plant, and equipment is depreciated using the straight-line method over the following useful lives:

Buildings	40 years
Bus Operating Facility	12 to 20 years
Shop Equipment	3 to 10 years
Vehicles	3 to 7 years
Office Equipment	3 to 10 years
Other Infrastructure	20 years

Depreciation on Road Commission capital assets is computed on the sum-of-the-years'-digits method for road equipment and straight-line method for all other capital assets. The depreciation rate is designed to amortize the cost of the assets over their estimated useful lives as follows:

Buildings	30 to 50 years
Road Equipment	5 to 8 years
Shop Equipment	10 years
Engineering Equipment	4 to 10 years
Office Equipment	4 to 10 years
Infrastructure – Roads	8 to 30 years
Infrastructure – Bridges	12 to 50 years

Compensated Absences (Vacation and Sick Leave)

It is the County's policy to permit employees to accumulate earned but unused sick for the library employees and vacation pay benefits for all of the employees with certain limitations which vary among employee classification. All vacation pay is accrued when incurred in the government-wide financial statements. A liability for these amounts is reported only in governmental funds for employee terminations as of year end.

Long-Term Obligations – In the government-wide financial statements and the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fund Equity – In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

Deferred Revenues – Deferred revenues are those where asset recognition criteria have been met, but for which revenue recognition criteria have not.

Grants and Other Intergovernmental Revenues – Federal grants and assistance awards for all governmental type funds are recorded as intergovernmental revenue in accordance with the terms of the representative grants.

Interfund Transfers – During the course of normal operations, the County has numerous transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying financial statements generally reflect such transactions as operating transfers. The classification of amounts recorded as subsidies, advances, or equity contributions is determined by County management.

Use of Estimates – The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the reporting period. Actual results could differ from those estimates.

Cost Allocations – The Bus System has a cost allocation plan for all allocated expenses that are approved by the Michigan Department of Transportation, Bureau of Urban and Public Transportation. These allocated expenses include amounts charged to the program for time spent by accounting personnel in maintaining financial records of the program.

NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

Budgetary Information – Annual budgets are adopted on a basis consistent with U.S. generally accepted accounting principles.

Budgets and Budgetary Control – The County follows these procedures in establishing the budgetary data reflected in the financial statements:

- a. Each December, after receiving input from the individual departments, the Board of Commissioners prepares a proposed operating budget for the fiscal period commencing January 1st and lapses on December 31st. The operating budget includes proposed expenditures and the means of financing them.
- b. Public hearings are conducted to obtain taxpayer comments.

NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (Continued)

- c. Prior to January 1st, the budget is legally enacted through a resolution passed by the Board of Commissioners.
- d. Budgetary control is exercised at the departmental level of the General Fund. Any revisions that alter the total expenditures of any department or fund (i.e., budget amendments) require approval by the Board of Commissioners. Such amendments are made in accordance with the procedures prescribed under Public Act 621 of 1978.
- e. The budget and approved appropriations lapse at the end of the fiscal year.
- f. The County does not record encumbrances in the accounting records during the year as normal practice and, therefore, no outstanding encumbrances exist at year end.

Budgeted amounts are as originally adopted or amended by the Board of Commissioners during the year. Individual amendments were not material in relation to the original appropriations which were amended. The modified accrual basis of accounting is used for budgetary purposes.

The General Fund revenue budget was adopted on the basis of activities or programs financed by the General Fund.

Michigan Public Act 621 of 1978 requires that budgets be adopted for Governmental Funds. U.S. generally accepted accounting principles require that the financial statements present budgetary comparisons for the Governmental Fund Types for which budgets were legally adopted. The original budget adopted for the General fund was modified throughout the year through various budget amendments.

The budget document presents information by fund, function, department and line items. The legal level of budgetary control adopted by the governing body is the department level.

NOTE 3 - DEPOSITS AND INVESTMENTS

At year end, the County's deposits and investments were reported in the basic financial statements in the following categories:

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total Primary Government</u>	<u>Fiduciary Funds</u>	<u>Component Units</u>
Cash and Equivalents – Unrestricted	\$ 6,625,050	\$ 2,248,412	\$ 8,873,462	\$ 1,063,453	\$ 1,567,096
Total	<u>\$ 6,625,050</u>	<u>\$ 2,248,412</u>	<u>\$ 8,873,462</u>	<u>\$ 1,063,453</u>	<u>\$ 1,567,096</u>

NOTE 3 - DEPOSITS AND INVESTMENTS (Continued)

	<u>Primary Government</u>	<u>Fiduciary Funds</u>	<u>Component Units</u>			
Bank Deposits (checking and savings accounts, certificates of deposit)	\$ 8,857,872	\$ 1,063,453	\$ 1,564,336			
Petty Cash and Cash on Hand	<u>15,590</u>	<u>-</u>	<u>2,760</u>			
Total	<u>\$ 8,873,462</u>	<u>\$ 1,063,453</u>	<u>\$ 1,567,096</u>			
	<u>Fair Value</u>	<u>Less Than 1</u>	<u>1 - 5</u>	<u>6 - 10</u>	<u>More Than 10</u>	
Investments:						
Money Markets	\$ 1,583,357	\$ 1,583,357	\$ -	\$ -	\$ -	-
U.S. Treasury Securities	3,075,630	3,075,630	-	-	-	-
Asset Backed Securities	<u>2,415,418</u>	<u>-</u>	<u>2,415,418</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Investments	<u>\$ 7,074,405</u>	<u>\$ 4,658,987</u>	<u>\$ 2,415,418</u>	<u>\$ -</u>	<u>\$ -</u>	<u>-</u>
	Governmental					
	Activities		\$ 4,647,529			
	Business					
	Activities		1,841,876			
	Component Units		<u>585,000</u>			
	Total		<u>\$ 7,074,405</u>			

Interest rate risk. The County does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit risk. State law limits investments in commercial paper, corporate bonds, and mutual bond funds to the top two ratings issued by nationally recognized statistical rating organizations. The County has no investment policy that would further limit its investment choices.

Custodial credit risk. Investment, custodial credit risk is the risk that in the event of the failure of the counterparty, the County will not be able to recover the value of its investments or securities that are in the possession of an outside party. Of the County's \$7,074,405 in investments all are in the name of the County. Investments are unrated or are not available from the rating agency.

Custodial deposit credit risk. Custodial deposit credit risk is the risk that in the event of a bank failure, the County's deposits may not be returned. State law does not require and the County does not have a policy for custodial deposit credit risk. As of year end, \$9,511,899 of the County's bank balance of \$11,026,232 was exposed to credit risk because it was uninsured and uncollateralized. \$0 was uninsured and collateralized by the pledging financial institution.

NOTE 3 - DEPOSITS AND INVESTMENTS (Continued)

Statutory Authority:

Michigan Law (Public Act 20 of 1943 as amended) authorizes the County to deposit and invest in one or more of the following:

- a. Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution that is eligible to be a depository of funds belonging to the State under a law or rule of this State or the United States.
- c. Commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and matures not more than 270 days after the date of purchase.
- d. Repurchase agreements consisting of instruments listed in a.
- e. Banker's acceptance of United States banks.
- f. Obligations of this State or any of its political subdivisions that at the time of purchase are rated as investment grade by not less than one standard rating service.
- g. Mutual funds registered under the investment company act of 1940, Title I of Chapter 686, 54 Stat. 789, 15 U.S.C. 80a-1 to 80a-3 and 80a-4 to 80a-64, with the authority to purchase only investment vehicles that are legal for direct investment by a public corporation.
- h. Obligations described in a. through g. if purchased through an interlocal agreement under the urban cooperations act of 1967, 1967 (Ex Sess) PA 7, MCL 124.501 to 124.512.
- i. Investment pools organized under the surplus funds investment pool act, 1982 PA 367, 129.111 to 129.118.
- j. The investment pools organized under the local government investment pool act, 1985 PA 121, MCL 129.141 to 129.150.

NOTE 4 - RECEIVABLES

Loans receivable – Housing Commission Fund (Major Fund)

The amount recorded as loans receivable is long-term mortgage notes in the Housing Commission Fund, consisting of grants and loans made to individuals pursuant to community development block grants received from the State of Michigan. Certain homes are secured with mortgages and grants with liens to qualified applicants. The mortgage interest rates vary from 0% to 3.5% and the grants with liens are payable upon transfer of title. The receivable is offset with deferred revenue, with revenue recognized on a cash basis when collected. The loans were made for the purpose of repair, renovation, or rehabilitation of residential buildings. At December 31, 2008, the total outstanding loans were \$1,518,063.

NOTE 5 - CAPITAL ASSETS

Capital asset activity for the primary government for the current year was as follows:

	<u>Beginning Balances</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balances</u>
Governmental Activities:				
<i>Capital assets not being depreciated:</i>				
Land	\$ 401,154	\$ 23,250	\$ -	\$ 424,404
Construction in Progress	<u>2,779,029</u>	<u>1,514,239</u>	<u>2,779,029</u>	<u>1,514,239</u>
Subtotal	<u>3,180,183</u>	<u>1,537,489</u>	<u>2,779,029</u>	<u>1,938,643</u>
<i>Capital assets being depreciated:</i>				
Buildings	12,526,159	1,452,032	-	13,978,191
Furniture and Fixtures	251,511	-	-	251,511
Equipment:				
Data Handling	1,107,887	110,898	-	1,218,785
Other Equipment	1,748,800	8,158	(5,932)	1,751,026
Commission on Aging	100,025	7,069	-	107,094
Vehicles	1,487,802	172,254	-	1,660,056
Infrastructure	<u>5,169,160</u>	<u>1,505,057</u>	<u>-</u>	<u>6,674,217</u>
Subtotal	<u>22,391,344</u>	<u>3,255,468</u>	<u>(5,932)</u>	<u>25,640,880</u>
<i>Less accumulated depreciation for:</i>				
Buildings	(5,817,076)	(527,406)	-	(6,344,482)
Furniture and Fixtures	(159,130)	(4,486)	-	(163,616)
Equipment:				
Data Handling	(1,001,107)	(48,426)	-	(1,049,533)
Other Equipment	(941,613)	(35,283)	5,932	(970,964)
Commission on Aging	(86,195)	(6,411)	-	(92,606)
Vehicles	(1,363,691)	(59,250)	-	(1,422,941)
Infrastructure	<u>(2,355,308)</u>	<u>(335,260)</u>	<u>-</u>	<u>(2,690,568)</u>
Subtotal	<u>(11,724,120)</u>	<u>(1,016,522)</u>	<u>5,932</u>	<u>(12,734,710)</u>
Net Capital Assets Being Depreciated	<u>10,667,224</u>	<u>2,238,946</u>	<u>-</u>	<u>12,906,170</u>
Governmental Activities Capital Assets, Net of Depreciation	<u>\$ 13,847,407</u>	<u>\$ 3,776,435</u>	<u>\$ 2,779,029</u>	<u>\$ 14,844,813</u>

NOTE 5 - CAPITAL ASSETS (Continued)

Depreciation expense was charged to programs of the primary government as follows:

Governmental Activities:		
Judicial		\$ 9,247
General Government		248,774
Public Safety		101,362
Public Works		429,367
Recreation and Culture		<u>227,772</u>
Total Depreciation – Governmental Activities		<u>\$ 1,016,522</u>

	<u>Beginning Balances</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balances</u>
Business-type Activities:				
<i>Capital assets not being depreciated:</i>				
Land	\$ 99,998	\$ -	\$ -	\$ 99,998
<i>Capital assets being depreciated:</i>				
Buildings	760,033	-	-	760,033
Vehicles	1,319,640	381,566	(106,271)	1,594,935
Equipment	<u>564,204</u>	<u>-</u>	<u>(389)</u>	<u>563,815</u>
Subtotal	<u>2,643,877</u>	<u>381,566</u>	<u>(106,660)</u>	<u>2,918,783</u>
<i>Less accumulated depreciation for:</i>				
Building	(156,229)	(38,002)	-	(194,231)
Vehicles	(1,188,904)	(91,031)	106,261	(1,173,674)
Equipment	<u>(301,516)</u>	<u>(26,391)</u>	<u>311</u>	<u>(327,596)</u>
Subtotal	<u>(1,646,649)</u>	<u>(155,424)</u>	<u>106,572</u>	<u>(1,695,501)</u>
Net Capital Assets Being Depreciated	<u>997,228</u>	<u>226,142</u>	<u>(88)</u>	<u>1,223,282</u>
Business-type Activities Capital Assets, Net of Depreciation	<u>\$ 1,097,226</u>	<u>\$ 226,142</u>	<u>\$ (88)</u>	<u>\$ 1,323,280</u>

Depreciation expense was charged to programs of the primary government as follows:

Business-Type Activities:		
UC Metropolitan Area Network		\$ 12,297
Bus System		<u>143,127</u>
Total Business-Type Activities		<u>\$ 155,424</u>

NOTE 5 - CAPITAL ASSETS (Continued)

A summary of changes in the Road Commission's capital assets are as follows:

	<u>Beginning Balances</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balances</u>
<i>Capital assets not being depreciated:</i>				
Land and Improvements	\$ 170,157	\$ -	\$ -	\$ 170,157
<i>Capital assets being depreciated:</i>				
Buildings	2,999,960	-	-	2,999,960
Road Equipment	5,239,565	39,256	(68,881)	5,209,940
Shop Equipment	96,292	2,204	-	98,496
Office Equipment	76,182	-	-	76,182
Engineer's Equipment	15,846	-	-	15,846
Yard and Storage Equipment	1,800	-	-	1,800
Depletable Assets	4,760	-	-	4,760
Traffic Signals	44,756	-	-	44,756
Infrastructure – Bridges	926,939	1,006	-	927,945
Infrastructure – Roads	<u>28,435,091</u>	<u>4,421,807</u>	<u>-</u>	<u>32,856,898</u>
Subtotal	<u>37,841,191</u>	<u>4,464,273</u>	<u>(68,881)</u>	<u>42,236,583</u>
<i>Less accumulated depreciation:</i>				
Building	(1,085,263)	(71,114)	-	(1,156,377)
Road Equipment	(4,655,151)	(258,455)	68,881	(4,844,725)
Shop Equipment	(82,665)	(5,507)	-	(88,172)
Office Equipment	(68,707)	(2,716)	-	(71,423)
Engineer's Equipment	(15,846)	-	-	(15,846)
Yard and Storage Equipment	(1,800)	-	-	(1,800)
Traffic Signals	(17,109)	(2,984)	-	(20,093)
Infrastructure – Bridges	(240,749)	(32,003)	-	(272,752)
Infrastructure – Roads	<u>(14,528,391)</u>	<u>(235,727)</u>	<u>-</u>	<u>(14,764,118)</u>
Subtotal	<u>(20,695,681)</u>	<u>(608,506)</u>	<u>68,881</u>	<u>(21,235,306)</u>
Net Capital Assets Being Depreciated	<u>17,145,510</u>	<u>3,855,767</u>	<u>-</u>	<u>21,001,277</u>
Total Net Capital Assets	<u>\$ 17,315,667</u>	<u>\$ 3,855,767</u>	<u>\$ -</u>	<u>\$ 21,171,434</u>

Depreciation expense was charged entirely to Public Works.

NOTE 5 - CAPITAL ASSETS (Continued)

A summary of changes in the Otsego County Ambulance Corporation's capital assets are as follows:

	<u>Beginning Balances</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balances</u>
<i>Capital assets being depreciated:</i>				
Buildings	\$ 725,000	\$ -	\$ -	\$ 725,000
Other Equipment	429,336	-	-	429,336
Vehicles	<u>1,068,123</u>	<u>111,000</u>	<u>-</u>	<u>1,179,123</u>
Subtotal	<u>2,222,459</u>	<u>111,000</u>	<u>-</u>	<u>2,333,459</u>
<i>Less accumulated depreciation for:</i>				
Building	(319,000)	(29,000)	-	(348,000)
Other Equipment	(348,684)	(10,224)	-	(358,908)
Vehicles	<u>(878,810)</u>	<u>(49,923)</u>	<u>-</u>	<u>(928,733)</u>
Subtotal	<u>(1,546,494)</u>	<u>(89,147)</u>	<u>-</u>	<u>(1,635,641)</u>
Net Capital Assets Being Depreciated	<u>\$ 675,965</u>	<u>\$ 21,853</u>	<u>\$ -</u>	<u>\$ 697,818</u>

Depreciation expense was charged entirely to Health and Welfare.

A summary of changes in the Otsego County University Center's capital assets are as follows:

	<u>Beginning Balances</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balances</u>
<i>Capital assets being depreciated:</i>				
Buildings	\$ 12,908	\$ -	\$ -	\$ 12,908
Leasehold Improvements	24,854	-	-	24,854
Furniture and Fixtures	219,601	-	-	219,601
Data Handling Equipment	<u>447,528</u>	<u>51,359</u>	<u>(33,803)</u>	<u>465,084</u>
Subtotal	<u>704,891</u>	<u>51,359</u>	<u>(33,803)</u>	<u>722,447</u>
<i>Less accumulated depreciation for:</i>				
Buildings	(2,064)	(518)	-	(2,582)
Leasehold Improvements	(24,853)	-	-	(24,853)
Furniture and Fixtures	(167,460)	(3,762)	-	(171,222)
Data Handling Equipment	<u>(381,142)</u>	<u>(41,607)</u>	<u>33,803</u>	<u>(388,946)</u>
Subtotal	<u>(575,519)</u>	<u>(45,887)</u>	<u>33,803</u>	<u>(587,603)</u>
Net Capital Assets Being Depreciated	<u>\$ 129,372</u>	<u>\$ 5,472</u>	<u>\$ -</u>	<u>\$ 134,844</u>

Depreciation expense was charged entirely to Recreation and Culture.

NOTE 6 - INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The County of Otsego, Michigan reports interfund balances between many of its funds. Some of the balances are considered immaterial and are aggregated into a single column or row. The total of all balances agrees with the sum of interfund balances presented in the statements of net assets/balance sheet for governmental funds, proprietary funds, and fiduciary funds. Interfund transactions resulting in Interfund Receivables and Payable are as follows:

DUE TO OTHER FUNDS				
	Public Improvement	Nonmajor Governmental Funds	Delinquent Tax	Total
Nonmajor Governmental Funds	\$ 113,708	\$ 15,199	\$ 21,645	\$ 150,552
Total	<u>\$ 113,708</u>	<u>\$ 15,199</u>	<u>\$ 21,645</u>	<u>\$ 150,552</u>

ADVANCES TO OTHER FUNDS			
	General Fund	Public Improvement	Total
Component Units			
Ambulance	\$ -	\$ 128,543	\$ 128,543
Sportsplex	12,349	-	12,349
Total	<u>\$ 12,349</u>	<u>\$ 128,543</u>	<u>\$ 140,892</u>

All balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

TRANSFERS (OUT)						
	General Fund	Revenue Sharing Reserve	Nonmajor Governmental	Delinquent Tax	Component Unit	Total
General Fund	\$ -	\$ 433,044	\$ 15,300	\$ -	\$ -	\$ 448,344
Nonmajor Governmental	994,054	-	4,500	230,000	244,125	1,472,679
Nonmajor Proprietary	-	-	-	9,000	-	9,000
Total	<u>\$ 994,054</u>	<u>\$ 433,044</u>	<u>\$ 19,800</u>	<u>\$ 239,000</u>	<u>\$ 244,125</u>	<u>\$ 1,930,023</u>

NOTE 6 - INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS (Continued)

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, (2) moves receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

NOTE 7 - LONG-TERM DEBT

The government issues bonds to provide for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the government. County contractual agreements and installment purchase agreements are also general obligations of the government.

The long-term debt and other long-term obligations of the County's governmental funds, and the changes therein, may be summarized as follows:

	Balance 01/01/08	Increases	Decreases	Balance 12/31/08	Due Within One Year
Otsego County Building Authority Series 1991 Bonds, (Alpine Center Project) maturing serially through 2012 in annual amounts ranging from \$15,000 to \$95,000 and at interest rates ranging from 7% to 9.5%.	\$ 405,000	\$ -	\$ 60,000	\$ 345,000	\$ 80,000
Otsego County Building Authority Series 1994-1 Bonds, maturing serially through 2014 in annual amounts ranging from \$20,000 to \$60,000 and at interest rates ranging from 4.1% to 6.3%.	340,000	-	40,000	300,000	40,000
Otsego County Building Authority Series 2000 Bonds, maturing serially through 2020 in annual amounts ranging from \$75,000 to \$250,000 and at interest rates from 5% to 5.5%.	2,325,000	-	125,000	2,200,000	125,000
Vested Employee Benefits Payable	113,277	-	10,988	102,289	-
Total Long-Term Debt	\$ 3,183,277	\$ -	\$ 235,988	\$ 2,947,289	\$ 245,000

NOTE 7 - LONG-TERM DEBT (Continued)

Annual debt service requirements to maturity for the above obligations are as follows:

<u>Year End December 31</u>	<u>Governmental Activities</u>	
	<u>Principal</u>	<u>Interest</u>
2009	\$ 245,000	\$ 152,455
2010	255,000	137,865
2011	285,000	122,158
2012	295,000	105,108
2013	230,000	90,395
2014-2018	1,060,000	272,372
2019-2020	<u>475,000</u>	<u>26,756</u>
Total	<u>\$ 2,845,000</u>	<u>\$ 907,109</u>

The long-term debt of the Road Commission is summarized as follows:

	<u>Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balance</u>	<u>Due</u>
	<u>01/01/08</u>			<u>12/31/08</u>	<u>Within</u>
					<u>One Year</u>
General Obligation:					
Equipment Installment Loan	\$ 71,945	\$ -	\$ (61,135)	\$ 10,810	\$ 10,810
Compensated Absences (1)	<u>99,077</u>	<u>-</u>	<u>(21,968)</u>	<u>77,109</u>	
Total	<u>\$ 171,022</u>	<u>\$ -</u>	<u>\$ (83,103)</u>	<u>\$ 87,919</u>	

(1) The change in compensated absences is shown as a net decrease.

The Road Commission entered into an installment loan with First Federal of Northern Michigan for the purchase of two International 5500I plow trucks on March 1, 2006. The initial debt was \$177,240 with interest accruing at 4.29%. The equipment installment agreement requires 36 payments of \$5,256 per month with the final payment due on March 1, 2009.

<u>Annual Debt Service Requirements:</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2009	<u>\$ 10,810</u>	<u>\$ 55</u>	<u>\$ 10,865</u>
Totals	<u>\$ 10,810</u>	<u>\$ 55</u>	<u>\$ 10,865</u>

The long-term debt of the Otsego County Bus System is summarized as follows:

The Bus System entered into a loan contract with the Bank of Northern Michigan. The loan is secured by two vans purchased by the note. The loan, in the amount of \$37,990, is payable in forty-eight monthly installments of \$876 for four years, including interest at the rate of 5.00%. The first payment was due on June 10, 2006. Activity of the note payable for the year ended September 30, 2008 is summarized as follows:

NOTE 7 - LONG-TERM DEBT (Continued)

Balance, October 1, 2007	\$ 25,272
Additions	
Deletions (payments)	<u>(8,486)</u>
Balance, September 30, 2008	<u>16,786</u>
Less: Current Portion	<u>9,955</u>
Long-term Portion	<u>\$ 6,831</u>

Maturities of principal and interest over the remaining life of the note payable are summarized as follows:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2009	\$ 9,955	\$ 560	\$ 10,515
2010	<u>6,831</u>	<u>93</u>	<u>6,924</u>
Total	<u>\$ 16,786</u>	<u>\$ 653</u>	<u>\$ 17,439</u>

NOTE 8 - VESTED EMPLOYEE BENEFITS

Primary Government

Substantially all County employees are entitled to certain vacation and sick pay benefits that accrue and vest under various parameters. The amounts depend upon which labor contract the employee is subject to or upon which department or fund the employee is within. Accrued benefits for all governmental fund types are reported as long-term debt.

A summary of vested benefits payable at December 31, 2008 is as follows:

	<u>01/01/08</u>	<u>Net Change</u>	<u>12/31/08</u>
Vacation	\$ 88,758	\$ 13,531	\$ 102,289
Sick	<u>24,519</u>	<u>(24,519)</u>	<u>-</u>
Total	<u>\$ 113,277</u>	<u>\$ (10,988)</u>	<u>\$ 102,289</u>

Vested Employee Benefits Payable – Bus System (Enterprise Fund)

Vacation leave is earned in varying amounts depending on the number of years of service of an employee and is made available on the anniversary date of the employee.

NOTE 8 - VESTED EMPLOYEE BENEFITS (Continued)

Sick leave is earned at the beginning of the calendar year at a rate of 52 1/2 or 56 hours per full-time employee per year. Any unused sick leave is paid to the employee on the closest pay period to Christmas. There is no carry over of sick leave hours allowed.

Upon termination, an employee receives payment for the balance of any unused vacation leave which begins to accrue on the employee's anniversary date. Employees can carry over a maximum of 40 hours of vacation leave to the next year. Unused sick leave is paid upon termination. Therefore, accumulated vacation and sick leave at September 30, 2008 will be paid from current financial resources and is not recorded as long-term liability.

Road Commission – Component Unit

Substantially all employees of the Road Commission can accumulate vacation hours. The accumulated hours at December 31, 2008 at current wage rates amounted to \$77,109 and is reflected in the Long-Term Debt. Sick leave is not vested and accordingly is not accrued.

NOTE 9 - OPERATING LEASES

Primary Government Operating Leases

Commission on Aging – The Commission on Aging has an operating lease with Ricoh for the use of a copier. The monthly payment is \$388, with the lease agreement effective through April 2009. Additionally, the Commission has an operating lease with Pitney Bowes for a mailing system. The quarterly payment is \$174, effective through March 2009. Future lease obligations for the copier are as follows:

<u>Year Ending</u> <u>September 30</u>	<u>Copier</u>	<u>Mailing</u> <u>System</u>
2009	\$ 1,164	\$ 348

The Commission on Aging entered into a sublease with Northwest Michigan Community Health Agency to rent the space commonly known as "Otsego Haus." The sublease terms beginning January 1, 2001 calls for monthly payments of \$1,620 or \$19,440 annually, and is renewable on a month to month basis.

The Commission on Aging leases office and activity space from Alpine Alten Zimmer. The rent payment totals \$10,200 per year, and is renewable annually.

The Commission on Aging leases the Elkland Senior Center for both programmatic and social events. The rent payments total \$6,600 per year, and is renewable annually.

NOTE 10 - EMPLOYEE RETIREMENT AND BENEFIT SYSTEMS

Primary Government

Description of Plan and Plan Assets

The County is in an agent multiple-employer defined benefit pension plan with the Municipal Employees' Retirement System (MERS), administered by the State of Michigan. The system provides the following provisions: normal retirement, deferred retirement and service retirement allowance, disability retirement allowance, nonduty-connected death and post-retirement adjustments to plan members and their beneficiaries. The service requirement for General Non-Union, Sheriff Non-Union, General-Local 1534 and Elected Officials is computed using credited service at the time of termination of membership multiplied by the sum of 2% times the final average compensation (FAC). The service requirement for General-Local 214 is computed using credited service at the time of termination of membership multiplied by the sum of 2.25% of (FAC), with a maximum benefit of 80% of FAC. The service requirement for Elected and Appointed Supervisors, 46th Trial Court and the Sheriff-Union is computed using credited service at the time of termination of membership multiplied by the sum of 2.5% of (FAC), with a maximum benefit of 80% of FAC. The most recent period for which actuarial data was available was for the fiscal year ended December 31, 2007.

MERS was organized pursuant to Section 12a of Public Act 156 of 1851; MCL 46.12 (a), as amended, State of Michigan. MERS is regulated under Public Act 427 of 1984, sections of which have been approved by the State Pension Commission. MERS issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to the MERS at 1134 Municipal Way, Lansing, Michigan 48917-9755.

Funding Policy

The obligation to contribute to and maintain the system for these employees was established by negotiation with the County's competitive bargaining unit and personnel policy, which require employees to contribute to the plan. The County is required to contribute at an actuarially determined rate.

The contribution rate as a percentage of payroll at December 31, 2008 is as follows:

General Non-Union	13.08%
Library Non-Union	9.78%
General Local 214	12.13%
General local 1534	10.78%
Elected/Appointed Supervisors	18.45%
46 th Trial Court	15.37%
Sheriff Union	14.44%
Library Director	17.40%

NOTE 10 - EMPLOYEE RETIREMENT AND BENEFIT SYSTEMS (Continued)

Annual Pension Cost

During the calendar year ended December 31, 2008, the County's contributions totaled \$590,169 and the employee contributions totaled \$0; these contributions are made in accordance with the contribution requirement determined by an actuarial valuation of the plan as of December 31, 2006, and personnel agreements. The employer contribution rate has been determined based on the entry age normal funding method. Under the entry age normal cost funding method, the total employer contribution is comprised of the normal cost plus the level annual percentage of payroll payment required to amortize the unfunded actuarial accrued liability over 30 years. The employer normal cost is, for each employee, the level percentage of payroll contribution (from entry age to retirement) required to accumulate sufficient assets at the member's retirement to pay for his project benefit. Significant actuarial assumptions used include a long-term investment yield rate of 8% and annual salary increases of 4.5% plus a percentage based on an age-related scale to reflect merit, longevity, and promotional salary increases.

Three year trend information as of December 31st is as follows:

	<u>2005</u>	<u>2006</u>	<u>2007</u>
Actuarial Value of Assets	\$ 10,723,733	\$ 9,543,647	\$ 10,494,396
Actuarial Accrued Liability	15,402,046	13,899,507	14,730,981
Unfunded AAL	4,678,313	4,355,860	4,236,585
Funded Ratio	70%	69%	71%
Covered Payroll	5,323,075	4,442,339	4,412,630
UAAL as a Percentage of Covered Payroll	88%	98%	96%

<u>Year Ended Dec 31</u>	<u>Annual Pension Cost (APC)</u>	<u>Percentage of APC Contributed</u>	<u>Net Pension Obligation</u>
2005	\$ 833,027	100%	0
2006	727,328	100%	0
2007	635,376	100%	0

Road Commission – Component Unit

Description of Plan and Plan Assets

The Otsego County Road Commission participates in a defined benefit retirement plan administered by the Municipal Employee's Retirement System (MERS). The plan covers substantially all full-time employees.

NOTE 10 - EMPLOYEE RETIREMENT AND BENEFIT SYSTEMS (Continued)

The Municipal Employees Retirement System of Michigan (MERS) is a multiple-employer statewide public employee retirement plan created by the State of Michigan to provide retirement, survivor and disability in the most efficient and effective manner possible. As such, MERS is a non-profit entity qualified under section 401 (a) of the Internal Revenue Code, which has the responsibility of administering the law in accordance with the expressed intent of the Legislature and bears a fiduciary obligation to the State of Michigan, the payers and the public employees who are its beneficiaries.

The passage of HB-5525/Act No. 220, with enactment on May 28, 1996, allowed the members of MERS to vote on and determine if MERS should become an independent public corporation. The vote resulted in approval to become independent of State control and MERS began to operate as an independent public corporation effective August 15, 1996. MERS issues a financial report available to the public that includes financial statements and required supplementary information for the system. A copy of the report may be obtained by writing to MERS at 1134 Municipal Way, Lansing, Michigan 49817.

All full-time Road Commission employees and Commissioners are eligible to participate in the system. Benefits vest after ten years of service. Employees who retire at or after age 60 with 10 years credited service are entitled to an annual retirement benefit, payable monthly for life in an amount equal to 2.0 percent of the member's five-year final average compensation. The system also provides death and disability benefits which are established by State Statute.

Contributions Required and Contributions Made

MERS funding policy provides for periodic employer contributions are actuarially determined rates that, expressed as percentage of annual covered payroll, are designed to accumulate sufficient assets to pay benefits when due. The normal cost and amortization payment for the fiscal year ended December 31, 2008 were determined using the entry age normal actuarial funding method. Unfunded actuarial accrued liabilities, if any, were amortized as a level percent of payroll over a period of 30 years. The following table provides a schedule of contribution amounts and percentages for recent years.

Actuarial Accrued Liability

The actuarial accrued liability was determined as part of an actuarial valuation of the plan as of December 31, 2006. Significant actuarial assumptions used in determining the investment of present and future assets of 8.0%, (b) projected salary increase of 4.5% per year compounded annually, attributable to inflation, and on age, attributable to seniority/merit.

All entries are based on the actuarial methods and assumptions that were used in the December 31, 2008 actuarial valuation to determine the annual employer contribution amounts. The entry age normal actuarial method used to determine the entries at disclosure.

NOTE 10 - EMPLOYEE RETIREMENT AND BENEFIT SYSTEMS (Continued)

GABS 25 INFORMATION (as of 12/31/08)

Actuarial Accrued Liability:

Retirees and beneficiaries currently receiving benefits	\$ 4,871,802
Terminated employees not yet receiving benefits	31,986
Current Employees:	
Accumulated employees contributions including allocated investment income	34,288
Employer financed	<u>3,979,847</u>
Total actuarial accrued liability	8,917,923
Net assets available for benefits, at actuarial value (Market value is \$4,738,537)	<u>6,593,589</u>
Unfunded (over funded) actuarial accrued liability	<u>\$ 2,324,334</u>

GABS 27 INFORMATION (as of 12/31/08)

Fiscal year beginning	January 1, 2010
Annual required contribution (ARC)	\$ 256,452
Amortization factor used	0.055889

Annual Pension Cost

<u>Year Ended Dec 31</u>	<u>Annual Pension Cost (APC)</u>	<u>Percentage of APC Contributed</u>	<u>Net Pension Obligation</u>
2006	\$ 208,476	100%	0
2007	238,814	100%	0
2008	256,452	100%	0

The Road Commission was required to contribute \$213,383 for the year ended December 31, 2008. Payments were based on contribution calculation made by MERS.

NOTE 10 - EMPLOYEE RETIREMENT AND BENEFIT SYSTEMS (Continued)

Aggregated Accrued Liabilities – Comparative Schedule

	<u>2005</u>	<u>2006</u>	<u>2007</u>
Actuarial Value of Assets	\$ 5,931,141	\$ 6,281,809	\$ 6,588,882
Actuarial Accrued Liability	7,422,771	7,649,844	8,539,999
Unfunded AAL	1,491,630	1,368,035	1,951,117
Funded Ratio	80%	82%	77%
Covered Payroll	1,637,342	1,608,666	1,402,311
UAAL as a Percentage of Covered Payroll	91%	85%	139%

For actuarial valuation purposes, the actuarial value of assets is determined on the basis of a calculation method that assumes the fund earns the expected rate of return (8%), and includes an adjustment to reflect market value.

Actuarial assumptions for MERS valuations were revised for the 1997, 2000, and 2004, and 2008 valuations.

NOTE 11 - OTHER POST-EMPLOYMENT BENEFITS

Primary Government

Plan Description. The County administers a single-employer healthcare plan (“the Retiree Health Plan”). The plan provides lifetime healthcare insurance for eligible retirees through the County’s group health insurance plan, which covers both active and retired members. Benefit provisions are established through negotiations between the County and employees. The Retiree Health Plan does not issue a publicly available financial report.

Funding Policy. Contribution requirements also are negotiated between the County and employees. The County contributes 95% of the cost of current-year premiums for eligible retired plan members. For fiscal year 2008, the County contributed \$114,580 to the plan. Total member contributions were \$14,400.

Annual OPEB Cost and Net OPEB Obligation. The County’s annual other post employment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC). The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and to amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the County’s annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the County’s net OPEB obligation to the Retiree Health Plan:

NOTE 10 - EMPLOYEE RETIREMENT AND BENEFIT SYSTEMS (Continued)

Annual required contribution	\$ 446,239
Interest on net OPEB obligation	-
Adjustment to annual required contribution	-
Annual OPEB cost (expense)	<u>446,239</u>
Contributions made	<u>(104,353)</u>
Increase in net OPEB obligation	341,886
Net OPEB obligation – beginning of year	<u>-</u>
Net OPEB obligation – end of year	<u>\$ 341,886</u>

The County’s annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for fiscal year 2008 and 2009 is as follows:

<u>Fiscal Year End</u>	<u>Annual OPEB Cost</u>	<u>Percentage of Annual OPEB Cost Contributed</u>	<u>Net OPEB Obligation</u>
2008	\$ 446,239	23%	\$ 341,886
2009	469,791	25%	353,341

Funded Status and Funding Progress. As of December 31, 2008, the actuarial accrued liability for benefits was \$3,946,926, all of which was unfunded. The covered payroll (annual payroll of active employees covered by the plan) was unavailable, and the ratio of the unfunded actuarial accrued liability to the covered payroll was unavailable.

Actuarial valuation of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Actuarial Methods and Assumptions. Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan member to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

NOTE 11 - OTHER POST-EMPLOYMENT BENEFITS (Continued)

In the December 31, 2008, actuarial valuation, the entry age actuarial cost method was used. The actuarial assumptions included a 8.0% investment rate of return (net of administrative expenses), which is a blended rate of the expected long-term investment returns on plan assets and on the employer’s own investments calculated based on the funded level of the plan at the valuation date, and an annual healthcare cost trend rate of 10% initially, reduced by decrements to an ultimate rate of 4.5% after ten years. Both rates included a percent inflation assumptions. The actuarial value of assets was determined using techniques that spread the effects of short-term volatility in the market value of investments over a five-year period. The UAAL is being amortized as a level percentage of projected payroll on an open basis.

REQUIRED SUPPLEMENTARY INFORMATION

Schedule of Funding Progress for the Retiree Health Plan

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAAL) (b - a)	Funded Ratio (a / b)	Covered Payroll (c)	UAAL as a Percent of Covered Payroll ((b - a) / c)
2008	\$ -	\$ 3,946,926	\$ 3,946,926	0.0%	Not Available	-

Component Unit – Road Commission

The Otsego County Road Commission provides hospitalization and medical coverage for eligible retirees and their spouses through the Road Commission’s group health insurance plan, which covers both active and retired members. The following are the Governmental Accounting Standards Board Statement #45 required disclosures which have been implemented prospectively by the Road Commission.

- Employees hired prior to December 31, 2008, and retire with 20 years of employment and age 55 years, or greater, will receive health insurance comparable to that provided to the current employees until age 65 years and supplemental health insurance for the employee and spouse for their lifetimes.

The plan does not issue a separate stand-alone financial statement.

Annual OPEB Cost and Net OPEB Obligation. The Road Commission’s annual other post employment benefit (OPEB) cost is calculated based on the annual required contribution of the employer (ARC). The Road Commission has elected to calculate the ARC and related information using the alternative measurement method permitted by GASB Statement 45 for employers in plans with fewer than one hundred total plan members. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and to amortize any unfunded actuarial liabilities over a period not to exceed thirty years. The Road Commission has no obligation to make contributions in advance of when the premiums are due for payment (i.e., may be financed on a “pay-as-you-go” basis). The only current contributions made are to pay the actual current premiums of the retirees. That amount was less than the annual required contribution and is reflected in the schedule that follows. Administrative costs of the plan are paid for by the Road Commission.

NOTE 11 - OTHER POST-EMPLOYMENT BENEFITS (Continued)

Funding Progress. For the year ended December 31, 2008, the Road Commission has determined an estimated cost of providing post employment benefits through the alternative measurement method of calculation as of December 31, 2008. The calculation computes an annual required contribution, which represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and to cover the amortization of any unfunded actuarial liabilities from the past, over a period not to exceed 30 years.

The Road Commission's computed contribution and actual funding is summarized as follows:

Annual required contribution/Annual OPEB cost (ARC)	\$ 1,639,202
Interest on net OPEB obligation	-
Adjustment to annual required contribution	-
Annual OPEB cost (expense)	<u>1,639,202</u>
Contributions made	<u>(364,352)</u>
Increase in net OPEB obligation	1,274,850
Net OPEB obligation – beginning of year	<u>-</u>
Net OPEB obligation – end of year	<u>\$ 1,274,850</u>

Because this is the first year of the calculation, the above OPEB cost has no interest on the OPEB obligation or adjustment to the ARC within the calculation.

The Road Commission's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for fiscal year 2008 follows:

<u>Fiscal Year End</u>	<u>Annual OPEB Cost</u>	<u>Percentage of Annual OPEB Cost Contributed</u>	<u>Net OPEB Obligation</u>
2008	\$ 1,639,202	22.23%	\$ 1,274,850

REQUIRED SUPPLEMENTARY INFORMATION

Schedule of Funding Progress for the Retiree Health Plan

<u>Actuarial Valuation Date</u>	<u>Actuarial Value of Assets (a)</u>	<u>Actuarial Liability (AAL) - Entry Age (b)</u>	<u>Unfunded AAL (UAAL) (b - a)</u>	<u>Funded Ratio (a / b)</u>	<u>Covered Payroll (c)</u>	<u>UAAL as a Percent of Covered Payroll ((b - a) / c)</u>
2008	\$ -	\$ 13,237,628	\$ 13,237,628	0.0%	1,593,543	830%

NOTE 11 - OTHER POST-EMPLOYMENT BENEFITS (Continued)

The year ended December 31, 2008 was the first year that an actuarial valuation was done, so no information is available for years prior to that. Also, information related to funding progress with multi year trend information indicating whether the actuarial value of plan assets is increasing or decreasing over time relative to the AAL for benefits is not presented since there currently are no plan assets.

Actuarial Methods and Assumptions: Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan member to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. The following simplifying assumptions were made:

Assumptions About Employees and Members: Based on historical average retirement age of the covered group, active plan members were assumed to retire at various ages between 55 and 65 or the first year thereafter in which the member would qualify for benefits. Marital status as of the calculation date was assumed to continue throughout retirement. Life expectancy was based on mortality tables published in the 1994 Group Annuity Mortality Table. The probability of remaining employed until the assumed retirement age and employees' expected future working lifetimes were developed using specific age-based turnover data.

Assumptions About Healthcare Costs: The 2007 health insurance premiums for retirees were used to calculate the present value of total benefits to be paid. The expected rate of increase in health insurance premiums were based on the 2007 version of the National Health Expenditures (NHE) released in January 2009, centers for Medicare & Medicaid Services, Office of the Actuary.

Other Assumptions and Methods: The inflation rate was assumed to be 4.0%. Based on the historical and expected returns of the Commission's investments, the investment rate of return was assumed to be 6%. The value of Plan assets was set at market value. A simplified version of the entry age actuarial cost method was used in the actuarial valuation. The UAAL is amortized over a thirty-year period as a level percent of projected payroll on an open basis. Payroll was assumed to grow over the long-term at the same rate as inflation.

NOTE 12 - DEFERRED COMPENSATION PLANPrimary Government

Otsego County offers all employees a deferred compensation plan created in accordance with the Internal Revenue Code (IRC), Section 457. Effective January 1, 1997, the assets of the plan were held in a trust, custodial account or annuity contract describe in IRC Section 457(g) for the exclusive benefit for the participants (employees) and their beneficiaries. The custodial account is held by the custodian for the exclusive benefit of the participants and beneficiaries of these Section 457 plans and the assets may not be diverted to any other use. The administrator (Nationwide Retirement Solutions) is an agent of the employer. The Administrator provides direction to the custodian, from time to time, regarding the investment of the funds held in the account, transfer of assets to or from the account and all other matters. In accordance with provisions of GASB Statement No. 32, plan balances and activities are not reflected in the County's financial statements.

NOTE 12 - DEFERRED COMPENSATION PLAN (Continued)

Commission on Aging

The Otsego County Commission on Aging offers its employees a deferred compensation plan created in accordance with IRC Section 457. The plan, available to all employees, permits them to defer a portion of their current earnings until the employee's termination, retirement, death, or unforeseeable emergency.

The Commission's liability to each participant is equal to the participant's deferred compensation adjusted by an amount equal to the investment performance in a related assets account. Investments are managed by a trustee, and investment decisions are made by individual employees. The Commission, through Otsego County, provides the duty of due care that would be required of an ordinary prudent investor.

Component Unit – Road Commission

The Otsego County Road Commission offers its employees a deferred compensation plan created in accordance with IRC Section 457. The plan, available to all Road Commission employees, permits them to defer a portion of their current salary until future years. The deferred compensation is not available to the employees until termination, retirement, death, or unforeseeable emergency.

In the past, the Road Commission was custodian of the assets of the plan and therefore recorded the plan's activity in a trust fund in accordance with Statement No. 2 of the Government Accounting Standards Board (GASB). With the implementation of GASB Statement No. 32 and the Road Commission transferring custodianship of the plan to an independent party, balances for the deferred compensation plan are no longer reported in the financial statements.

Component Unit – Sportsplex

The Otsego County Sportsplex offers its employees a Saving Incentive Match Plan for Employees (SIMPLE plan) Individual Retirement Account (IRA) in accordance with IRC Section 408(p). The plan, available to Sportsplex employees earning at least \$5,000 in annual compensation, permits them to defer a portion of their current salary until future years. The deferred compensation is not available to the employees until termination, retirement, death, or unforeseeable emergency. The employer matches employee contributions up to 3% of the employees elected salary contribution.

NOTE 13 - RISK MANAGEMENT/SELF-INSURANCE PROGRAMS

Primary Government

The County is exposed to risks of loss related to theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The government manages its risk exposures and provides certain employee benefits through a combination of self-insurance programs, risk management pools and commercial insurance and excess coverage policies. The following is a summary of these self-insurance programs and risk management pool participation.

NOTE 13 - RISK MANAGEMENT/SELF-INSURANCE PROGRAMS (Continued)

The County participates in the Michigan Municipal Risk Management Authority (MMRMA) for general and automobile liability, motor vehicle physical damage, and property damage coverages. The MMRMA was established in January 1980, pursuant to laws of the State of Michigan, which authorize local units of government to jointly exercise any power, privilege or authority which each might exercise separately. The purpose of the Authority is to provide cooperative and comprehensive risk financing and risk control services. The MMRMA provides risk management, underwriting, reinsurance and claim review and processing services for all member governments pursuant to its charter.

The government makes annual contributions to MMRMA based on actuarial studies using historical data and insurance industry statistics. These contributions are paid from the general fund using premiums paid into it by other funds of the government. Such contributions are received by MMRMA are allocated between its general and member retention funds. Economic resources in the MMRMA's general fund are expended for reinsurance coverage, claim payments and certain general and administrative costs, whereas resources in the member retention fund are used for loss payments and defense costs up to the members' self-insurance retention limits along with certain other member-specific costs.

Accordingly, because contributions to the member retention fund are essentially recognized as revenue by MMRMA to the extent of expenditures, the government records an asset and a related liability, equal to the loss reserves estimated by MMRMA, for its portion of the unexpended member retention fund in the Michigan Municipal Risk Agency Fund. At December 31, 2008, the balance of the County's member retention was \$79,286.

<u>Coverage</u>	<u>Self-Insured Retention</u>
Liability	\$75,000
Vehicle Physical Damage \$1,000 Member Deductible	\$15,000 Per Vehicle \$30,000 Per Occurrence
Property and Crime \$1,000 Deductible Per Occurrence	10% of the Next \$100,000
Employee Benefits	Commercial Insurance Provider

Workers' Compensation

The County is a member of the Michigan Counties Workers' Compensation Fund. Full statutory coverage for workers' disability compensation and employers' liability is guaranteed by the fund for Michigan operations through authority granted by the State of Michigan under Chapter 6, Section 418.611, Paragraph (2) of the Workers' Disability Compensation Act of 1969, as amended.

At December 31, 2008 there were no claims that exceeded insurance coverage. The County had no significant reduction in insurance coverage from previous years.

NOTE 13 - RISK MANAGEMENT/SELF-INSURANCE PROGRAMS (Continued)

Bus System – The Bus System is included in the County’s insurance policies.

Commission on Aging – The Commission on Aging has insurance coverage provided by independent insurance companies for property, general liability, fire, workers’ compensation and employee bond coverage. The Commission on Aging liability is normally limited to the deductible.

Component Unit – Road Commission

Otsego County Road Commission is a member of the Michigan County Road Commission Self-Insurance Pool (Pool) established pursuant to the laws of the State of Michigan, which authorizes contracts between municipal corporations (interlocal agreements) to form group self-insurance pools, and to prescribe conditions to the performance of these contracts.

The Pool was established for the purpose of making a self-insurance pooling program available which includes, but is not limited to, general liability coverages, auto liability coverages, property insurance coverages, stop loss insurance protections, claims administration and risk management, and loss control services pursuant to Public Act 138 of 1982.

The Otsego County Road Commission pays an annual premium to the Pool for property (buildings and contents) coverage, automobile and equipment liability, errors or omissions liability and bodily injury, property damage and personal injury liability. The agreement for the formation of the Pool provides that the Pool will be self-sustaining through member premiums and will purchase both specific and aggregate stop-loss insurance to the limits determined necessary by the Pool Board.

The Road Commission is also self-insured for workers’ compensation and is a member of the County Road Association Self-Insurance Fund.

At December 31, 2008, there were no claims that exceeded insurance coverage. The Road Commission did not have any significant reduction in insurance coverage from previous years.

Component Unit – Ambulance Corporation

The Ambulance Corporation is exposed to risks of loss related to theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Ambulance’s general liability, property, and vehicle insurance is included in the County’s plan. Additional vehicle insurance, health insurance, and workers’ compensation is obtained through commercial insurance providers.

At December 31, 2008, there were no claims that exceeded insurance coverage. The Ambulance Corporation had no significant reduction in insurance coverage from previous years.

NOTE 13 - RISK MANAGEMENT/SELF-INSURANCE PROGRAMS (Continued)

Component Unit – Sportsplex

The Sportsplex is exposed to risks of loss related to theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Sportsplex’s general liability and property insurance is included in the County’s plan. Health insurance and workers’ compensation is obtained through commercial insurance providers. At December 31, 2008, there were no claims that exceeded insurance coverage. The Sportsplex had no significant reduction in insurance coverage from previous years.

NOTE 14 - CONTINGENT LIABILITIES

The County has received significant financial assistance from state and federal agencies in the form of various grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreement and is subject to audit by the grantor agency. Any disallowed claims resulting from such audits could become a liability of the applicable fund of the County. However, in the opinion of management, any such disallowed claims will not have a material effect on any of the financial statements of the individual fund types included herein or on the overall financial position of the County at December 31, 2008.

NOTE 15 - STATE EQUIPMENT PURCHASE ADVANCE

Component Unit – Road Commission

State equipment purchase advance is determined by a formula applied to the book value of equipment of the previous fiscal year. This amount is adjusted each fiscal year in accordance with the formula and would be refunded to the State Department of Transportation upon termination of the State Highway Maintenance Contract.

NOTE 16 - LEASES – COMPONENT UNIT

Capital Leases – The County leases two ambulances and equipment under capital leases with yearly lease payments of \$40,924, including an interest rate of 1% to 6%. The leases qualify as capital leases for accounting purposes and therefore have been recorded at the present value of future minimum lease payments as of the inception date.

The future minimum lease obligations and the net present values are as follows:

2009	\$ <u>16,514</u>
Total minimum lease payments	16,514
Less amount representing interest	<u>(286)</u>
Present value of minimum lease payment	<u>\$ 16,228</u>

NOTE 17 - DEFICIT FUND EQUITY BALANCES

A fund equity deficit existed in the following funds as indicated:

Jail Study	\$	(33,558)
Court Restoration Building		(78,907)

The County has a deficit elimination plan, which has been accepted by the Michigan Department of Treasury as required by PA 140 of 1970, as amended.

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Required Supplementary Information

County of Otsego, Michigan

Required Supplementary Information Budgetary Comparison Schedule General Fund For the Year Ended December 31, 2008

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
REVENUES:				
Taxes and Penalties	\$ 4,926,174	\$ 5,010,330	\$ 5,206,694	\$ 196,364
Licenses and Permits	36,200	44,250	29,784	(14,466)
Federal Sources	317,285	317,285	292,435	(24,850)
State Sources	817,897	852,038	839,221	(12,817)
Local Contributions	-	23,240	28,394	5,154
Charges for Services	992,000	1,017,852	900,254	(117,598)
Fines & Forfeits	36,900	36,900	28,351	(8,549)
Interest & Rentals	220,000	221,779	114,723	(107,056)
Other Revenues	70,500	87,107	364,560	277,453
TOTAL REVENUES	7,416,956	7,610,781	7,804,416	193,635
EXPENDITURES:				
Legislative:				
Board of Commissioners	195,058	197,258	187,242	10,016
Judicial:				
Circuit Court	1,154,602	1,156,970	1,108,883	48,087
Not Shared Court Exp.	12,600	105,205	84,201	21,004
District Court	63,136	63,512	63,508	4
Friend of the Court	398,834	408,297	391,333	16,964
Jury Commission	34,700	34,700	18,925	15,775
Probate Court	168,231	168,583	167,859	724
Family Counseling	1,500	8,350	8,332	18
Total judicial	1,833,603	1,945,617	1,843,041	102,576
General Government:				
Administrative Services	243,801	244,651	244,651	-
Building & Grounds	506,551	506,551	506,471	80
Clerk and Register of Deeds	312,752	315,752	305,990	9,762
Audit Services	38,000	38,000	38,000	-
IT Department	78,280	80,337	80,576	(239)
Equalization	236,934	238,426	225,355	13,071
Treasurer	120,171	131,422	125,847	5,575
Cooperative Extension	36,113	36,113	35,618	495
Elections	26,752	29,447	14,905	14,542
Prosecuting Attorney	527,327	513,887	485,851	28,036
Surveyor	200	200	200	-
Soil Conservation	4,000	4,000	4,000	-
Survey and Remonumentation	65,808	43,937	43,937	-
Total general government	2,196,689	2,182,723	2,111,401	71,322
Public Safety:				
Sheriff	796,894	828,274	825,575	2,699
Civil Division	22,313	42,037	41,877	160
Justice Training	5,000	5,000	1,441	3,559
Marine Safety	13,033	13,033	4,204	8,829
Motorcycle Safety Education	54,135	58,243	55,618	2,625
Snowmobile	12,500	12,500	612	11,888
Jail	883,751	947,240	944,624	2,616
Emergency Services	43,747	43,747	41,586	2,161
Total public safety	1,831,373	1,950,074	1,915,537	34,537

County of Otsego, Michigan

Required Supplementary Information Budgetary Comparison Schedule General Fund For the Year Ended December 31, 2008

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
Public Works:				
Drains	3,000	3,810	3,810	-
Total public works	3,000	3,810	3,810	-
Health And Welfare:				
Communicable Diseases	500	500	127	373
Medical Examiner	80,383	80,383	71,703	8,680
District Health	158,624	158,624	158,624	-
Mental Health	94,003	94,003	94,003	-
Veterans' Burial	5,750	7,750	6,975	775
Veterans' Affairs	24,317	24,317	21,006	3,311
Substance Abuse	81,797	87,297	87,278	19
Total health and welfare	445,374	452,874	439,716	13,158
Community and Economic Development:				
Planning and Zoning	77,337	100,420	87,458	12,962
Total community and economic development	77,337	100,420	87,458	12,962
Other Expenditures:				
Appropriations	100,000	3,282	5,500	(2,218)
Bonds and Insurance	328,264	328,264	274,705	53,559
Retiree Insurance	110,974	102,964	92,731	10,233
Other	37,488	46,085	44,467	1,618
Total other expenditures	576,726	480,595	417,403	63,192
TOTAL EXPENDITURES	7,159,160	7,313,371	7,005,608	307,763
EXCESS OF REVENUES OVER EXPENDITURES	257,796	297,410	798,808	501,398
OTHER FINANCING SOURCES (USES):				
Operating Transfers In	444,497	477,144	448,344	(28,800)
Operating Transfers Out	(702,293)	(774,554)	(994,054)	(219,500)
EXCESS (DEFICIENCY) OF REVENUES AND OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	<u>\$ -</u>	<u>\$ -</u>	253,098	<u>\$ 253,098</u>
FUND BALANCES, JANUARY 1			853,990	
FUND BALANCES, DECEMBER 31			<u>\$ 1,107,088</u>	

Required Supplementary Information
 Budgetary Comparison Schedule
 M-TEC Fund
 For the Year Ended December 31, 2008

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
REVENUES:				
Taxes	\$ 1,550,596	\$ 1,977,244	\$ 803,659	\$ (1,173,585)
TOTAL REVENUES	<u>1,550,596</u>	<u>1,977,244</u>	<u>803,659</u>	<u>(1,173,585)</u>
EXPENDITURES:				
Community/Economic Development	<u>1,550,596</u>	<u>1,786,577</u>	<u>834,584</u>	<u>951,993</u>
TOTAL EXPENDITURES	<u>1,550,596</u>	<u>1,786,577</u>	<u>834,584</u>	<u>951,993</u>
EXCESS OF REVENUES (EXPENDITURES)	<u>\$ -</u>	<u>\$ 190,667</u>	<u>(30,925)</u>	<u>\$ (221,592)</u>
FUND BALANCE, JANUARY 1			<u>33,435</u>	
FUND BALANCE, DECEMBER 31			<u>\$ 2,510</u>	

Required Supplementary Information
 Budgetary Comparison Schedule
 Housing Commission Fund
 For the Year Ended December 31, 2008

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
REVENUES:				
Federal Sources	\$ 75,000	\$ 130,700	\$ 174,000	\$ 43,300
Local Sources	25,000	39,300	24,056	(15,244)
Interest and Rentals	3,600	3,600	1,784	(1,816)
Other Revenues	134,299	134,299	87,924	(46,375)
TOTAL REVENUES	237,899	307,899	287,764	(20,135)
EXPENDITURES:				
Community and Economic Development	238,702	308,972	306,035	2,937
TOTAL EXPENDITURES	238,702	308,972	306,035	2,937
EXCESS OF REVENUES (EXPENDITURES)	(803)	(1,073)	(18,271)	(17,198)
OTHER FINANCING SOURCES (USES):				
Operating Transfers In	803	1,073	-	(1,073)
EXCESS (DEFICIENCY) OF REVENUES AND OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	\$ -	\$ -	(18,271)	\$ (18,271)
FUND BALANCE, JANUARY 1			167,228	
FUND BALANCE, DECEMBER 31			\$ 148,957	

Required Supplementary Information
 Budgetary Comparison Schedule
 Commission on Aging
 For the Year Ended December 31, 2008

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
REVENUES:				
Taxes	\$ 1,210,000	\$ 1,210,000	\$ 1,264,142	\$ 54,142
Federal Sources	105,512	106,762	105,700	(1,062)
State Sources	63,901	64,568	64,568	-
Local Contributions	106,839	105,970	103,496	(2,474)
Charges and Services	139,763	139,763	158,984	19,221
Interest and Rentals	15,000	15,000	17,872	2,872
Other Revenues	16,500	16,500	24,316	7,816
TOTAL REVENUES	<u>1,657,515</u>	<u>1,658,563</u>	<u>1,739,078</u>	<u>80,515</u>
EXPENDITURES:				
Health and Welfare	<u>1,565,958</u>	<u>1,567,313</u>	<u>1,560,374</u>	<u>6,939</u>
TOTAL EXPENDITURES	<u>1,565,958</u>	<u>1,567,313</u>	<u>1,560,374</u>	<u>6,939</u>
EXCESS OF REVENUES (EXPENDITURES)	<u>\$ 91,557</u>	<u>\$ 91,250</u>	178,704	<u>\$ 87,454</u>
FUND BALANCE, JANUARY 1			<u>534,466</u>	
FUND BALANCE, DECEMBER 31			<u>\$ 713,170</u>	

Required Supplementary Information
 Budgetary Comparison Schedule
 Revenue Sharing Reserve Fund
 For the Year Ended December 31, 2008

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
REVENUES:				
Interest & Rentals	\$ -	\$ -	\$ 140,845	\$ 140,845
TOTAL REVENUES	-	-	140,845	140,845
OTHER FINANCING SOURCES (USES):				
Operating Transfers Out	(432,197)	(432,197)	(433,044)	(847)
EXCESS (DEFICIENCY) OF REVENUES OVER OTHER FINANCING USES	<u>\$ (432,197)</u>	<u>\$ (432,197)</u>	(292,199)	<u>\$ 139,998</u>
FUND BALANCE, JANUARY 1			<u>3,093,993</u>	
FUND BALANCE, DECEMBER 31			<u>\$ 2,801,794</u>	

Required Supplementary Information
 Budgetary Comparison Schedule
 Public Improvement Fund
 For the Year Ended December 31, 2008

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
REVENUES:				
Interest and Rentals	\$ -	\$ 17,278	\$ 48,327	\$ 31,049
Other Revenues	-	-	13,346	13,346
TOTAL REVENUES	-	17,278	61,673	44,395
EXPENDITURES:				
Capital Outlay	-	17,278	1,047	16,231
TOTAL EXPENDITURES	-	17,278	1,047	16,231
EXCESS OF REVENUES (EXPENDITURES)	\$ -	\$ -	60,626	\$ 60,626
FUND BALANCE, JANUARY 1			1,348,652	
FUND BALANCE, DECEMBER 31			\$ 1,409,278	

Required Supplementary Information
 Budgetary Comparison Schedule
 Library Fund
 For the Year Ended December 31, 2008

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
REVENUES:				
Taxes	\$ 424,702	\$ 436,281	\$ 433,902	\$ (2,379)
State Sources	25,687	72,608	67,730	(4,878)
Charges for Services	-	800	729	(71)
Fines & Forfeits	169,500	214,745	214,797	52
Interest and Rentals	40,000	28,000	32,398	4,398
Other Revenues	4,500	11,265	5,794	(5,471)
TOTAL REVENUES	<u>664,389</u>	<u>763,699</u>	<u>755,350</u>	<u>(8,349)</u>
EXPENDITURES:				
Recreation and Culture	664,389	731,043	677,327	53,716
TOTAL EXPENDITURES	<u>664,389</u>	<u>731,043</u>	<u>677,327</u>	<u>53,716</u>
EXCESS OF REVENUES (EXPENDITURES)	<u>\$ -</u>	<u>\$ 32,656</u>	78,023	<u>\$ 45,367</u>
FUND BALANCE, JANUARY 1			<u>737,089</u>	
FUND BALANCE, DECEMBER 31			<u>\$ 815,112</u>	

Other Supplementary Information

County of Otsego, Michigan

Combining Balance Sheet Nonmajor Governmental Funds December 31, 2008

	Special Revenue Funds							
	Work Camp	Parks & Recreation	Friend of the Court	Animal Control	Animal Control Forfeited Funds	Gypsy Moth Control	Building Department	Register of Deeds Automation Fund
ASSETS:								
Cash and Equivalents	\$ 30,559	\$ 56,080	\$ 55,765	\$ 80,310	\$ 4,223	\$ 15,780	\$ 119,034	\$ 14,834
Investments	-	140,000	-	582,375	15,000	150,000	-	-
Taxes Receivable	-	315,693	-	377,844	-	-	-	-
Accounts Receivable	4,470	90	-	-	-	-	188	90
Due from Other Funds	-	-	-	-	-	-	-	-
Due from Other Governmental Units	-	-	14,141	-	-	-	-	-
Inventory	-	-	-	-	-	-	-	-
TOTAL ASSETS	\$ 35,029	\$ 511,863	\$ 69,906	\$ 1,040,529	\$ 19,223	\$ 165,780	\$ 119,222	\$ 14,924
LIABILITIES:								
Due to Other Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,645	\$ -
Accounts Payable	3,927	21,467	442	5,256	3,980	-	4,716	1,589
Due to Other Governmental Units	-	-	-	-	-	-	-	-
Accrued Liabilities	517	3,170	922	3,574	-	260	8,911	-
Deferred Revenues	-	315,693	-	377,844	-	-	-	-
TOTAL LIABILITIES	4,444	340,330	1,364	386,674	3,980	260	35,272	1,589
FUND EQUITY:								
Fund Balances:								
Reserved for Inventory	-	-	-	-	-	-	-	-
Reserved for Schneider Trust	-	-	-	-	-	-	-	-
Reserved for Debt Service	-	-	-	-	-	-	-	-
Reserved for Capital Expenditures	-	-	-	-	-	-	-	-
Unreserved-								
Designated	-	-	-	-	-	-	-	-
Undesignated	30,585	171,533	68,542	653,855	15,243	165,520	83,950	13,335
TOTAL FUND EQUITY	30,585	171,533	68,542	653,855	15,243	165,520	83,950	13,335
TOTAL LIABILITIES AND FUND EQUITY	\$ 35,029	\$ 511,863	\$ 69,906	\$ 1,040,529	\$ 19,223	\$ 165,780	\$ 119,222	\$ 14,924

County of Otsego, Michigan

Combining Balance Sheet Nonmajor Governmental Funds December 31, 2008

	Special Revenue Funds							
	Budget Stabilization Fund	Legal Defense	Emergency 911 Funds	Local Officers Training	Drug Law Enforcement Fund	Law Library	Department of Human Services	Child Care Probate
ASSETS:								
Cash and Equivalents	\$ 430,354	\$ 63,204	\$ 157,832	\$ 18,326	\$ 634	\$ 2,159	\$ 7,327	\$ 339,929
Investments	365,093	-	-	-	-	-	-	-
Taxes Receivable	-	-	-	-	-	-	-	-
Accounts Receivable	-	-	125,946	-	-	62	-	5,485
Due from Other Funds	-	-	-	-	-	-	-	-
Due from Other Governmental Units	-	-	34,911	-	-	-	-	98,114
Inventory	-	-	-	-	-	-	-	-
TOTAL ASSETS	\$ 795,447	\$ 63,204	\$ 318,689	\$ 18,326	\$ 634	\$ 2,221	\$ 7,327	\$ 443,528
LIABILITIES:								
Due to Other Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts Payable	-	6,421	59,403	-	-	679	-	3,376
Due to Other Governmental Units	-	-	-	-	-	-	-	4,923
Accrued Liabilities	-	-	9,867	-	-	-	-	3,722
Deferred Revenues	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	6,421	69,270	-	-	679	-	12,021
FUND EQUITY:								
Fund Balances:								
Reserved for Inventory	-	-	-	-	-	-	-	-
Reserved for Schneider Trust	-	-	-	-	-	-	-	-
Reserved for Debt Service	-	-	-	-	-	-	-	-
Reserved for Capital Expenditures	-	-	-	-	-	-	-	-
Unreserved-								
Designated	-	-	-	-	-	-	-	-
Undesignated	795,447	56,783	249,419	18,326	634	1,542	7,327	431,507
TOTAL FUND EQUITY	795,447	56,783	249,419	18,326	634	1,542	7,327	431,507
TOTAL LIABILITIES AND FUND EQUITY	\$ 795,447	\$ 63,204	\$ 318,689	\$ 18,326	\$ 634	\$ 2,221	\$ 7,327	\$ 443,528

County of Otsego, Michigan

Combining Balance Sheet Nonmajor Governmental Funds December 31, 2008

	Special Revenue Funds						Debt Service Fund	Capital Project Fund
	Soldiers and Sailors Relief	Veteran's Trust	Airport	Bradford Lake Dam	Equipment Revolving	Jail Study	Debt Service	Financial Information System
ASSETS:								
Cash and Equivalents	\$ 13,623	\$ 753	\$ 24,890	\$ 20,570	\$ 93,061	\$ 16,442	\$ 70,694	\$ 100,816
Investments	-	-	-	-	-	-	-	-
Taxes Receivable	-	-	-	-	-	-	-	-
Accounts Receivable	-	-	16,289	-	-	-	1,677	-
Due from Other Funds	-	-	-	-	-	-	-	-
Due from Other Governmental Units	-	-	-	-	-	-	-	-
Inventory	-	-	14,418	-	-	-	-	-
TOTAL ASSETS	<u>\$ 13,623</u>	<u>\$ 753</u>	<u>\$ 55,597</u>	<u>\$ 20,570</u>	<u>\$ 93,061</u>	<u>\$ 16,442</u>	<u>\$ 72,371</u>	<u>\$ 100,816</u>
LIABILITIES:								
Due to Other Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -
Accounts Payable	29	-	29,154	-	14,378	-	-	1,795
Due to Other Governmental Units	-	-	4,789	-	-	-	-	-
Accrued Liabilities	-	-	-	-	-	-	-	-
Deferred Revenues	-	-	690	-	-	-	-	-
TOTAL LIABILITIES	<u>29</u>	<u>-</u>	<u>34,633</u>	<u>-</u>	<u>14,378</u>	<u>50,000</u>	<u>-</u>	<u>1,795</u>
FUND EQUITY:								
Fund Balances:								
Reserved for Inventory	-	-	14,418	-	-	-	-	-
Reserved for Schneider Trust	-	-	-	-	-	-	-	-
Reserved for Debt Service	-	-	-	-	-	-	72,371	-
Reserved for Capital Expenditures	-	-	-	-	78,683	-	-	99,021
Unreserved-								
Designated	-	-	-	-	-	-	-	-
Undesignated	13,594	753	6,546	20,570	-	(33,558)	-	-
TOTAL FUND EQUITY	<u>13,594</u>	<u>753</u>	<u>20,964</u>	<u>20,570</u>	<u>78,683</u>	<u>(33,558)</u>	<u>72,371</u>	<u>99,021</u>
TOTAL LIABILITIES AND FUND EQUITY	<u>\$ 13,623</u>	<u>\$ 753</u>	<u>\$ 55,597</u>	<u>\$ 20,570</u>	<u>\$ 93,061</u>	<u>\$ 16,442</u>	<u>\$ 72,371</u>	<u>\$ 100,816</u>

County of Otsego, Michigan

Combining Balance Sheet Nonmajor Governmental Funds December 31, 2008

	Capital Project Funds					
	Animal Control Shelter Building	Library Building	Court Restoration Building	Airport Cosntruction	Capital Projects	Total
ASSETS:						
Cash and Equivalents	\$ 7,760	\$ 73,094	\$ -	\$ 27,464	\$ 474,381	\$ 2,319,898
Investments	41,562	194,905	-	-	90,000	1,578,935
Taxes Receivable	-	-	-	-	-	693,537
Accounts Receivable	-	-	-	-	-	154,297
Due from Other Funds	-	-	-	-	15,199	15,199
Due from Other Governmental Units	-	-	-	-	-	147,166
Inventory	-	-	-	-	-	14,418
TOTAL ASSETS	\$ 49,322	\$ 267,999	\$ -	\$ 27,464	\$ 579,580	\$ 4,923,450
LIABILITIES:						
Due to Other Funds	\$ -	\$ -	\$ 78,907	\$ -	\$ -	\$ 150,552
Accounts Payable	-	-	-	-	1,477	158,089
Due to Other Governmental Units	-	-	-	-	-	9,712
Accrued Liabilities	-	-	-	-	-	30,943
Deferred Revenues	-	-	-	-	-	694,227
TOTAL LIABILITIES	-	-	78,907	-	1,477	1,043,523
FUND EQUITY:						
Fund Balances:						
Reserved for Inventory	-	-	-	-	-	14,418
Reserved for Schneider Trust	-	-	-	-	-	-
Reserved for Debt Service	-	-	-	-	-	72,371
Reserved for Capital Expenditures	49,322	267,999	-	-	578,103	1,073,128
Unreserved-						
Designated	-	-	-	-	-	-
Undesignated	-	-	(78,907)	27,464	-	2,720,010
TOTAL FUND EQUITY	49,322	267,999	(78,907)	27,464	578,103	3,879,927
TOTAL LIABILITIES AND FUND EQUITY	\$ 49,322	\$ 267,999	\$ -	\$ 27,464	\$ 579,580	\$ 4,923,450

County of Otsego, Michigan

Combining Statement of Revenues, Expenditures, and Changes in Fund Balance Nonmajor Governmental Funds For the Year Ended December 31, 2008

	Special Revenue Funds							
	Work Camp	Parks & Recreation	Friend of the Court	Animal Control	Animal Control Forfeited Funds	Gypsy Moth Control	Building Department	Register of Deeds Automation Fund
REVENUES:								
Taxes	\$ -	\$ 309,363	\$ -	\$ 369,566	\$ -	\$ -	\$ -	\$ -
Federal Sources	-	-	19,422	-	-	-	-	-
State Sources	17,000	-	47,502	-	-	-	-	-
Local Contributions	-	15,526	-	-	-	-	-	-
Charges for Services	25,776	161,100	8,605	40,425	-	-	433,175	38,318
Fines & Forfeits	-	-	-	6,922	-	-	-	-
Interest & Rentals	-	9,712	-	27,840	940	7,955	1,610	595
Other Revenues	75,149	20,671	-	37,777	245	-	31,237	-
TOTAL REVENUES	117,925	516,372	75,529	482,530	1,185	7,955	466,022	38,913
EXPENDITURES:								
Judicial	-	-	-	-	-	-	-	-
General Government	-	-	-	-	-	-	-	43,382
Public Safety	87,340	-	69,458	267,108	6,799	-	436,370	-
Public Works	-	-	-	-	-	-	-	-
Health And Welfare	-	-	-	-	-	8,434	-	-
Recreation and Culture	-	501,146	-	-	-	-	-	-
Capital Outlay	-	-	-	609	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	87,340	501,146	69,458	267,717	6,799	8,434	436,370	43,382
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	30,585	15,226	6,071	214,813	(5,614)	(479)	29,652	(4,469)
OTHER FINANCING SOURCES (USES):								
Operating Transfers In	-	-	1,684	-	-	-	-	-
Operating Transfers Out	-	-	-	-	-	-	(4,500)	(3,000)
EXCESS (DEFICIENCY) OF REVENUES AND OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	30,585	15,226	7,755	214,813	(5,614)	(479)	25,152	(7,469)
FUND BALANCES (DEFICIT), JANUARY 1	-	156,307	60,787	439,042	20,857	165,999	58,798	20,804
FUND BALANCES (DEFICIT), DECEMBER 31	\$ 30,585	\$ 171,533	\$ 68,542	\$ 653,855	\$ 15,243	\$ 165,520	\$ 83,950	\$ 13,335

County of Otsego, Michigan

Combining Statement of Revenues, Expenditures, and Changes in Fund Balance Nonmajor Governmental Funds For the Year Ended December 31, 2008

	Special Revenue Funds							
	Budget Stabilization Fund	Legal Defense	Emergency 911 Funds	Local Officers Training	Drug Law Enforcement Fund	Law Library	Department of Human Services	Child Care Probate
REVENUES:								
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Federal Sources	-	-	-	-	-	-	-	23,569
State Sources	-	-	28,854	-	-	-	-	233,420
Local Contributions	-	-	-	-	-	-	-	-
Charges for Services	-	-	560,871	4,988	-	-	-	-
Fines & Forfeits	-	-	-	-	-	-	-	-
Interest & Rentals	22,589	-	6,017	-	-	-	-	-
Other Revenues	-	845	31,119	-	-	3,500	385	71,116
TOTAL REVENUES	22,589	845	626,861	4,988	-	3,500	385	328,105
EXPENDITURES:								
Judicial	-	-	-	-	-	6,288	-	-
General Government	-	443,290	-	-	-	-	-	-
Public Safety	-	-	587,037	2,157	-	-	-	-
Public Works	-	-	-	-	-	-	-	-
Health And Welfare	-	-	-	-	-	-	-	483,360
Recreation and Culture	-	-	-	-	-	-	-	-
Capital Outlay	-	-	52,504	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	-	443,290	639,541	2,157	-	6,288	-	483,360
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	22,589	(442,445)	(12,680)	2,831	-	(2,788)	385	(155,255)
OTHER FINANCING SOURCES (USES):								
Operating Transfers In	112,325	339,000	8,877	-	-	-	-	325,000
Operating Transfers Out	-	-	(12,300)	-	-	-	-	-
EXCESS (DEFICIENCY) OF REVENUES AND OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	134,914	(103,445)	(16,103)	2,831	-	(2,788)	385	169,745
FUND BALANCES (DEFICIT), JANUARY 1	660,533	160,228	265,522	15,495	634	4,330	6,942	261,762
FUND BALANCES (DEFICIT), DECEMBER 31	\$ 795,447	\$ 56,783	\$ 249,419	\$ 18,326	\$ 634	\$ 1,542	\$ 7,327	\$ 431,507

County of Otsego, Michigan

Combining Statement of Revenues, Expenditures, and Changes in Fund Balance Nonmajor Governmental Funds For the Year Ended December 31, 2008

	Special Revenue Funds					Debt Service Fund	Capital Project Fund
	Soldiers and Sailors Relief	Veteran's Trust	Airport	Bradford Lake Dam	Equipment Revolving	Jail Study	Debt Service
REVENUES:							
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Federal Sources	-	-	-	-	-	-	-
State Sources	-	2,635	-	-	-	-	-
Local Contributions	-	-	-	-	-	-	-
Charges for Services	-	-	1,060,011	-	-	6,708	-
Fines & Forfeits	-	-	-	-	-	122,684	-
Interest & Rentals	-	-	64,336	401	1,056	2,210	-
Other Revenues	-	-	44,230	-	6,375	-	-
TOTAL REVENUES	-	2,635	1,168,577	401	7,431	131,602	-
EXPENDITURES:							
Judicial	-	-	-	-	-	-	-
General Government	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	12,351	-
Public Works	-	-	1,334,161	-	-	-	-
Health And Welfare	3,169	3,282	-	-	-	-	-
Recreation and Culture	-	-	-	-	-	-	-
Capital Outlay	-	-	-	68	151,509	-	100,979
Debt Service	-	-	-	-	-	392,105	-
TOTAL EXPENDITURES	3,169	3,282	1,334,161	68	151,509	12,351	100,979
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(3,169)	(647)	(165,584)	333	(144,078)	(12,351)	(260,503)
OTHER FINANCING SOURCES (USES):							
Operating Transfers In	5,000	-	131,668	-	80,000	-	244,125
Operating Transfers Out	-	-	-	-	-	-	-
EXCESS (DEFICIENCY) OF REVENUES AND OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	1,831	(647)	(33,916)	333	(64,078)	(12,351)	(16,378)
FUND BALANCES (DEFICIT), JANUARY 1	11,763	1,400	54,880	20,237	142,761	(21,207)	200,000
FUND BALANCES (DEFICIT), DECEMBER 31	\$ 13,594	\$ 753	\$ 20,964	\$ 20,570	\$ 78,683	\$ (33,558)	\$ 99,021

County of Otsego, Michigan

Combining Statement of Revenues, Expenditures, and Changes in Fund Balance Nonmajor Governmental Funds For the Year Ended December 31, 2008

	Capital Project Funds					Total
	Animal Control Shelter Building	Library Building	Court Restoration Building	Airport Construction	Capital Project	
REVENUES:						
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 678,929
Federal Sources	-	-	-	1,413,426	-	1,456,417
State Sources	-	-	-	37,195	-	366,606
Local Contributions	-	-	-	-	-	15,526
Charges for Services	-	-	53,283	-	-	2,393,260
Fines & Forfeits	-	-	-	-	-	129,606
Interest & Rentals	2,012	11,407	-	30,363	7,325	196,368
Other Revenues	-	-	-	-	-	322,649
TOTAL REVENUES	2,012	11,407	53,283	1,480,984	7,325	5,559,361
EXPENDITURES:						
Judicial	-	-	-	-	-	6,288
General Government	-	-	-	-	-	486,672
Public Safety	-	-	-	-	-	1,468,620
Public Works	-	-	-	-	-	1,334,161
Health And Welfare	-	-	-	-	-	498,245
Recreation and Culture	-	-	-	-	-	501,146
Capital Outlay	984	-	10,578	1,504,163	185,024	2,006,418
Debt Service	-	-	-	-	-	392,105
TOTAL EXPENDITURES	984	-	10,578	1,504,163	185,024	6,693,655
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	1,028	11,407	42,705	(23,179)	(177,699)	(1,134,294)
OTHER FINANCING SOURCES (USES):						
Operating Transfers In	-	-	-	-	225,000	1,472,679
Operating Transfers Out	-	-	-	-	-	(19,800)
EXCESS (DEFICIENCY) OF REVENUES AND OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	1,028	11,407	42,705	(23,179)	47,301	318,585
FUND BALANCES (DEFICIT), JANUARY 1	48,294	256,592	(121,612)	50,643	530,802	3,561,342
FUND BALANCES (DEFICIT), DECEMBER 31	\$ 49,322	\$ 267,999	\$ (78,907)	\$ 27,464	\$ 578,103	\$ 3,879,927

Combining Statement of Nets Assets
Internal Service Funds
December 31, 2008

	Building and Grounds	Administrative Services	Health Care	Total
ASSETS:				
Current Assets:				
Cash and Equivalents	\$ 336,520	\$ 26,381	\$ -	\$ 362,901
Investments	-	-	588,222	588,222
Accounts Receivable	2,869	19	35	2,923
Due from Governmental Units	1,992	-	-	1,992
Inventory	-	325	-	325
TOTAL ASSETS	\$ 341,381	\$ 26,725	\$ 588,257	\$ 956,363
LIABILITIES:				
Current Liabilities:				
Accounts Payable	\$ 50,650	\$ 1,104	\$ 17,030	\$ 68,784
Accrued Liabilities	2,148	2,376	-	4,524
TOTAL LIABILITIES	52,798	3,480	17,030	73,308
NET ASSETS:				
Unrestricted	288,583	23,245	571,227	883,055
TOTAL NET ASSETS	288,583	23,245	571,227	883,055
TOTAL LIABILITIES AND FUND EQUITY	\$ 341,381	\$ 26,725	\$ 588,257	\$ 956,363

Combining Statement of Revenues, Expenses, and Changes
in Net Assets - Internal Service Funds
For the Year Ended December 31, 2008

	Building and - Grounds	Administrative Services	Health Care	Total
OPERATING REVENUES:				
Charges for Services	\$ 593,386	\$ 395,300	\$ -	\$ 988,686
Other	-	-	1,270,187	1,270,187
TOTAL OPERATING REVENUES	593,386	395,300	1,270,187	2,258,873
OPERATING EXPENSES:				
Salaries, Wages, and Fringe Benefits	155,283	383,866	-	539,149
Contractual Services	28,778	833	-	29,611
Materials and Supplies	13,278	2,453	-	15,731
Equipment Repair and Maintenance	21,927	15	-	21,942
Utilities	261,453	729	-	262,182
Other	1,578	10,983	1,254,480	1,267,041
TOTAL OPERATING EXPENSES	482,297	398,879	1,254,480	2,135,656
OPERATING INCOME (LOSS)	111,089	(3,579)	15,707	123,217
Non operating Revenues (Expenses):				
Interest Earnings	-	-	21,996	21,996
Changes in Net Assets	111,089	(3,579)	37,703	145,213
Net Assets - January 1, 2008	177,494	26,824	533,524	737,842
Net Assets - December 31, 2008	<u>\$ 288,583</u>	<u>\$ 23,245</u>	<u>\$ 571,227</u>	<u>\$ 883,055</u>

**Combining Statement of Cash Flows
Internal Service Funds
For the Year Ended December 31, 2008**

	Building and Grounds	Administrative Services	Health Care	Totals
CASH FLOWS FROM OPERATING ACTIVITIES:				
Receipts from Customers	\$ 597,031	\$ 395,281	\$ 1,323,752	\$ 2,316,064
Payments to Suppliers	(304,338)	(15,562)	(1,257,526)	(1,577,426)
Payments to Employees for Services and Benefits	(154,439)	(383,062)	-	(537,501)
Net Cash Provided (Used) by Operating Activities	<u>138,254</u>	<u>(3,343)</u>	<u>66,226</u>	<u>201,137</u>
CASH FLOWS FROM INVESTING ACTIVITIES:				
Interest Earnings	-	-	21,996	21,996
Net Sale or (Purchase) of Investments	-	-	(88,222)	(88,222)
Net Cash Provided (Used) by Investing Activities	<u>-</u>	<u>-</u>	<u>(66,226)</u>	<u>(66,226)</u>
Net Increase (Decrease) in Cash and Equivalents	138,254	(3,343)	-	134,911
Balances - Beginning of the Year	<u>198,266</u>	<u>29,724</u>	<u>-</u>	<u>227,990</u>
Balances - End of the Year	<u>\$ 336,520</u>	<u>\$ 26,381</u>	<u>\$ -</u>	<u>\$ 362,901</u>
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:				
Operating Income (Loss)	\$ 111,089	\$ (3,579)	\$ 15,707	\$ 123,217
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:				
Change in Assets and Liabilities:				
Due from Other Governmental Units	(473)	-	-	(473)
Accounts Receivable	4,118	(19)	5	4,104
Prepaid Expense	-	-	53,560	53,560
Accounts Payable	22,676	(549)	(3,046)	19,081
Accrued Liabilities	844	804	-	1,648
Net Cash Provided (Used) by Operating Activities	<u>\$ 138,254</u>	<u>\$ (3,343)</u>	<u>\$ 66,226</u>	<u>\$ 201,137</u>

County of Otsego, Michigan

Combining Statement of Net Assets
 Nonmajor Enterprise Funds
 December 31, 2008

	Tax Foreclosure Fund	Global Positioning System Fund	University Center Metropolitan Area Network	Jail Commissary	Homestead Audit	Total
ASSETS:						
Current Assets:						
Cash and Equivalents	\$ 218,022	\$ 18,847	\$ 32,001	\$ 1,378	\$ 25,867	\$ 296,115
Due from Other Governmental Units	-	13,615	-	-	-	13,615
Total Current Assets	218,022	32,462	32,001	1,378	25,867	309,730
Noncurrent Assets:						
Capital Assets (Net of Accumulated Depreciation)	-	-	184,480	-	-	184,480
TOTAL ASSETS	\$ 218,022	\$ 32,462	\$ 216,481	\$ 1,378	\$ 25,867	\$ 494,210
LIABILITIES:						
Current Liabilities:						
Accrued Liabilities	\$ 472	\$ -	\$ -	\$ -	\$ 530	\$ 1,002
Accounts Payable	495	4,389	-	655	130	5,669
TOTAL LIABILITIES	967	4,389	-	655	660	6,671
NET ASSETS:						
Invested in Capital Assets	-	-	184,480	-	-	184,480
Unrestricted	217,055	28,073	32,001	723	25,207	303,059
TOTAL NET ASSETS	\$ 217,055	\$ 28,073	\$ 216,481	\$ 723	\$ 25,207	\$ 487,539

County of Otsego, Michigan

Combining Statement of Revenues, Expenses, and Changes in Net Assets - Nonmajor Enterprise Funds For the Year Ended December 31, 2008

	Tax Foreclosure Fund	Global Positioning System Fund	University Center Metropolitan Area Network	Jail Commissary	Homestead Audit	Total
OPERATING REVENUES:						
Local Sources	\$ 126,170	\$ 4,313	\$ 670	\$ 2,739	\$ -	\$ 133,892
Charges for Services	-	41,135	35,074	-	-	76,209
Other Revenues	-	-	-	-	10,252	10,252
TOTAL OPERATING REVENUES	126,170	45,448	35,744	2,739	10,252	220,353
OPERATING EXPENSES:						
Salaries, Wages, and Fringe Benefits	18,494	-	25,715	5,536	23,682	73,427
Contractual Services	4,875	28,971	-	-	275	34,121
Materials and Supplies	-	60	-	11,191	697	11,948
Depreciation	-	-	12,297	-	-	12,297
Other Expenses	510	12,644	-	946	2,795	16,895
TOTAL OPERATING EXPENSES	23,879	41,675	38,012	17,673	27,449	148,688
OPERATING INCOME (LOSS)	102,291	3,773	(2,268)	(14,934)	(17,197)	71,665
NON OPERATING REVENUES (EXPENSES):						
Interest Earnings	1,893	-	517	-	42,404	44,814
INCOME (LOSS) BEFORE TRANSFERS	104,184	3,773	(1,751)	(14,934)	25,207	116,479
Operating Transfers In	-	9,000	-	-	-	9,000
Changes in Net Assets	104,184	12,773	(1,751)	(14,934)	25,207	125,479
Net Assets - January 1, 2008	112,871	15,300	218,232	15,657	-	362,060
Net Assets - December 31, 2008	\$ 217,055	\$ 28,073	\$ 216,481	\$ 723	\$ 25,207	\$ 487,539

County of Otsego, Michigan

**Combining Statement of Cash Flows
Nonmajor Enterprise Funds
For the Year Ended December 31, 2008**

	Tax Foreclosure Fund	Global Positioning System Fund	University Center Metropolitan Area Network	Jail Commissary	Homestead Audit	Totals
CASH FLOWS FROM OPERATING ACTIVITIES:						
Receipts from Customers	\$ 126,170	\$ 31,833	\$ 35,744	\$ 2,739	\$ 10,252	\$ 206,738
Payments to Suppliers	(23,994)	(46,811)	(25,715)	(17,899)	(26,789)	(141,208)
Net Cash Provided (Used) by Operating Activities	<u>102,176</u>	<u>(14,978)</u>	<u>10,029</u>	<u>(15,160)</u>	<u>(16,537)</u>	<u>65,530</u>
CASH FLOWS FROM NONCAPITAL AND RELATED FINANCING ACTIVITIES:						
Operating Transfers In	-	9,000	-	-	-	9,000
Net Cash Provided (Used) by Noncapital and Related Financing Activities	<u>-</u>	<u>9,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>9,000</u>
CASH FLOWS FROM INVESTING ACTIVITIES:						
Interest Earnings	1,893	-	517	-	42,404	44,814
Net Cash Provided (Used) by Investing Activities	<u>1,893</u>	<u>-</u>	<u>517</u>	<u>-</u>	<u>42,404</u>	<u>44,814</u>
Net Increase (Decrease) in Cash and Equivalents	104,069	(5,978)	10,546	(15,160)	25,867	119,344
Balances - Beginning of the Year	113,953	24,825	21,455	16,538	-	176,771
Balances - End of the Year	<u>\$ 218,022</u>	<u>\$ 18,847</u>	<u>\$ 32,001</u>	<u>\$ 1,378</u>	<u>\$ 25,867</u>	<u>\$ 296,115</u>
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:						
Operating Income (Loss)	\$ 102,291	\$ 3,773	\$ (2,268)	\$ (14,934)	\$ (17,197)	\$ 71,665
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:						
Depreciation Expense	-	-	12,297	-	-	12,297
Change in Assets and Liabilities:						
Due from Other Governmental Units	-	(13,615)	-	-	-	(13,615)
Accrued Liabilities	124	-	-	-	530	654
Accounts Payable	(239)	(5,136)	-	(226)	130	(5,471)
Net Cash Provided (Used) by Operating Activities	<u>\$ 102,176</u>	<u>\$ (14,978)</u>	<u>\$ 10,029</u>	<u>\$ (15,160)</u>	<u>\$ (16,537)</u>	<u>\$ 65,530</u>

Reports on Compliance



ANDERSON, TACKMAN & COMPANY, PLC
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OFFICES IN
MICHIGAN & WISCONSIN

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON
COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS**

Members of the Board
County of Otsego, Michigan
225 West Main Street
Gaylord, Michigan 49735

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County of Otsego, Michigan, as of and for the year ended December 31, 2008, which collectively comprise the County of Otsego, Michigan's basic financial statements and have issued our report thereon, dated July 24, 2009. Our report was modified to include a reference to other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Other auditors audited the financial statements of the Otsego County Road Commission and the Otsego County Commission on Aging, as described in or report on the County of Otsego, Michigan's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the County of Otsego, Michigan's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County of Otsego, Michigan's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the County's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the County's financial statements that is more than inconsequential will not be prevented or detected by the County's internal control. We consider the deficiencies described in the accompanying summary schedule of prior audit findings to be significant deficiencies in internal control over financial reporting, as items 04-2 and 03-1.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the County's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe that none of the significant deficiencies described above is a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County of Otsego, Michigan's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We also noted certain additional matters that we reported to management of the County of Otsego, Michigan in a separate letter dated July 24, 2009.

Otsego County's response to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs and summary schedule of prior audit findings. We did not audit Otsego County's responses and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of the Board of Commissioners, management, federal awarding agencies, pass-through entities and others within the organization and is not intended to be and should not be used by anyone other than these specified parties.

Anderson Tackman & Co PLC

Anderson, Tackman & Company, PLC
Certified Public Accountants

July 24, 2009



ANDERSON, TACKMAN & COMPANY, PLC
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**REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO
EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER
COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133**

Members of the Board
County of Otsego, Michigan
225 West Main Street
Gaylord, Michigan 49735

Compliance

We have audited the compliance of the County of Otsego, Michigan with the types of compliance requirements described in the OMB Circular A-133 *Compliance Supplement* that are applicable to each of its major federal programs for the year ended December 31, 2008. The County's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the County's management. Our responsibility is to express an opinion on the County's compliance based on our audit.

Otsego County's basic financial statements include the operations of the Otsego County Road Commission which received \$2,419,702 in federal awards which is not included in the schedule during the year ended December 31, 2008. Our audit, described below, did not include the operations of the Otsego County Road Commission because the Commission engaged other auditors to perform an audit in accordance with OMB Circular A-133.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the County's compliance with those requirements.

In our opinion, the County of Otsego, Michigan complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended December 31, 2008.

Internal Control Over Compliance

The management of the County of Otsego, Michigan is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the County of Otsego, Michigan's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the County's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the Board of Commissioners, management, federal awarding agencies, pass-through entities and others within the organization and is not intended to be and should not be used by anyone other than these specified parties.

Anderson Tackman & Co P/C

Anderson, Tackman & Company, PLC
Certified Public Accountants

July 24, 2009

County of Otsego, Michigan

Schedule of Expenditures of Federal Awards For the Year Ended December 31, 2008

Federal Grantor/Pass-through Grantor/Program Title	Federal CFDA Number	Agency or Pass-through Number	Federal Expenditures
U.S. DEPARTMENT OF AGRICULTURE:			
Pass-through programs from Northeast Michigan Community Service Agency, Inc.			
Nutrition Services Incentive-Title III C1	10.570	N/A	\$ 15,132
Nutrition Services Incentive-Title III C2	10.570	N/A	<u>13,083</u>
Subtotal - NMCSA, Inc.			<u>28,215</u>
Pass-through programs from the Michigan Department of Natural Resources			
Schools and Roads Grant - Timber Sales	10.665	N/A	<u>3</u>
Total U.S. Department of Agriculture			<u>28,218</u>
U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT:			
Pass-through programs from the Michigan Department of Michigan State Housing Development Authority:			
CDBG	14.228	HOA	<u>175,000</u>
Total U.S. Department of Housing and Urban Development			<u>175,000</u>
U.S. DEPARTMENT OF JUSTICE:			
Pass-through programs from the Michigan Department Human Services:			
Juvenile Accountability Incentive Block Grant - 02/01/07 to 01/31/08	16.523	JABGN-07-69001	<u>22,132</u>
Total U.S. Department of Justice			<u>22,132</u>
U.S. DEPARTMENT OF TRANSPORTATION:			
Pass-through programs from the Michigan Department of Transportation:			
Airport Project - State Administered	20.205	07-0585	1,322,564
Airport Project - State Administered	20.205	08-0405	90,862
Capital Assistance - Section 5309	20.500	02-0079/Z14	8,040
Capital Assistance - Section 5309	20.500	02-0079/Z18	38,113
Capital Assistance - Section 5309	20.500	02-0079/Z19	36,103
Operating Grant - Section 5311	20.509	2002-0079/Z17	<u>259,273</u>
Total U.S. Department of Transportation			<u>1,754,955</u>
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES:			
Pass-through programs from the Michigan Department of Human Services:			
Incentive Reimbursement	93.563	N/A	29,834
PA CRP Title IV-D - 10/1/07 to 9/30/08	93.563	CS/PA-07-69002	22,575
PA CRP Title IV-D - 10/1/08 to 9/30/09	93.563	CS/PA-08-69002	7,258
FOC CRP Title IV-D - 10/1/07 to 9/30/08	93.563	CS/FOC-07-16002	201,213
FOC CRP Title IV-D - 10/1/08 to 9/30/09	93.563	CS/FOC-08-16002	<u>76,774</u>
Subtotal -MDHS			<u>337,654</u>
Pass-through programs from the Michigan Office of Services to the Aging:			
Pass-through Northeast Michigan Community Services Agency, Inc.			
Special Programs for the Aging			
Title III Part B - Supportive Services and Senior Centers			
Respite	93.044	N/A	2,000
Homemaker	93.044	N/A	11,527
Personal Care	93.044	N/A	9,582
Title III Part C - Nutrition Services			
Congregate Meals	93.045	N/A	29,725
Home Delivered Meals	93.045	N/A	9,103
Title III Part E - National Family Caregiver Support			
Support Group	93.052	N/A	1,200
Respite (Up & Go)	93.052	N/A	8,100
Respite	93.052	N/A	330
Resource Room	93.052	N/A	2,194
Healthy Moves	93.052	N/A	1,424
Grandparents Kinship	93.052	N/A	300
Grand Parent	93.052	N/A	<u>2,000</u>
Subtotal - NEMCSA, Inc.			<u>77,485</u>
Total U.S. Department of Health and Human Services			<u>415,139</u>

**Schedule of Expenditures of Federal Awards
For the Year Ended December 31, 2008**

<u>Federal Grantor/Pass-through Grantor/Program Title</u>	<u>Federal CFDA Number</u>	<u>Agency or Pass-through Number</u>	<u>Federal Expenditures</u>
U.S. DEPARTMENT OF HOMELAND SECURITY:			
Pass-through programs from the Michigan Department of State			
Police, Emergency Management Division:			
Emergency Management Performance Grants 10/01/07-09/30/08	97.042	N/A	2,311
Marine Safety Grant	97.042	N/A	4,047
Motor Cycle Safety	97.042	N/A	<u>6,271</u>
Total U.S. Department of Homeland Security			<u>12,629</u>
TOTAL EXPENDITURES OF FEDERAL AWARDS			<u><u>\$ 2,408,073</u></u>

NOTE A - BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the County of Otsego, Michigan and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

NOTE B - COGNIZANT AGENCY

The County has not been assigned a cognizant agency. Therefore, the County is under the general oversight of the U.S. Department of Transportation which provided the greatest amount of indirect federal funding to the County during 2008.

NOTE C - FEDERAL REVENUES

Federal Revenues per Financial Statement:	
Government Funds	\$ 2,028,552
Enterprise Funds:	
Operating	341,529
Federal Grants Classified as State	<u>37,992</u>
Total Federal Expenditures	<u>\$ 2,408,073</u>

NOTE D - AIRPORT GRANTS

The Michigan Department of Transportation (MDOT) requires that airports report all Federal and State grants pertaining to their county. During the calendar year ended December 31, 2008, the Federal aid received and expended by the Airport was \$1,413,426 for contracted projects. Contracted projects are defined as projects performed by private contractors paid for and administrated by MDOT. The contracted federal projects are not subject to single audit requirements by the airports as they are included in MDOT's single audit.

Section I – Summary of Auditor’s Results

Financial Statements

Type of auditors' report issued:	Unqualified
Internal control over financial reporting:	
Material weaknesses identified?	No
Significant deficiencies identified that are not considered to be material weaknesses?	Yes
Noncompliance material to financial statements noted?	No

Federal Awards

Internal control over major programs:	
Material weaknesses identified?	No
Significant deficiencies identified that are not considered to be material weaknesses?	No
Type of auditors' report issued on compliance for major programs:	Unqualified
Any audit findings disclosed that are required to be reported in accordance with section 510(a) of Circular A-133?	No

Identification of Major Programs

CFDA NUMBERS

Name of Federal Program or Cluster

20.509	Operating Grant
20.500	Federal Transit – Capital Investment Grant
93.563	Child Support Enforcement

Dollar threshold used to distinguish between type A and type B programs:	\$300,000
Auditee qualified as low-risk auditee?	No

Section II – Financial Statement Findings

NONE.

Section III – Federal Award Findings and Questioned Costs

NONE.

Section II – Financial Statement Findings

STATUTORY COMPLIANCE

Deficit Fund Balances/Net Assets

Finding 07-1

Condition: As of December 31, 2007, a deficit existed in the unreserved fund balance (governmental funds) and unreserved net assets (proprietary fund) in the following funds:

	<u>Fund Balance</u>
Special Revenue:	
Jail Study	\$ (21,207)
Capital Project:	
Courthouse Restoration	(121,612)

Criteria: Noncompliance with PA 140 of 1971, as Amended, Failure to File Reports and Deficit Elimination Plans.

“For a fiscal year of a unit of local government ending on or after October 1, 1980 or any year thereafter, if a local unit of government ends its fiscal year in a deficit condition, the local unit of government shall formulate and file a financial plan within 90 days after the beginning of the fiscal year to correct this condition. Upon request of a local unit of government the Department of Treasury may assist that local unit in the formulation of the financial plan to correct the deficit condition. The local unit of government shall file the financial plan with the Department of Treasury for evaluation and certification that the plan ensures that the deficit condition is corrected. Upon certification by the Department of Treasury, the local unit of government shall institute the plan. An amount equal to 25% of each payment to a local unit of government entitled to payments under this act may be withheld until requirements of this subsection are met.”

The County failed to formulate and file a deficit elimination plan within 90 days after the beginning of a fiscal year to correct a deficit condition which existed at the end of the previous fiscal year (MCL 141.921(2)). The financial plan is to be filed with the state treasurer.

Cause: Unknown.

Recommendation: We recommend the County to file a Deficit Elimination Plan as required by PA 140 of 1971, as amended. If the deficit has been eliminated subsequent to December 31, 2007, the county should still submit a plan and demonstrate that the plan has already been completed with the desired results.

- *Contact Person(s) Responsible for Correction*
John Burt, County Administrator

Section II – Financial Statement Findings – (Continued)

STATUTORY COMPLIANCE (Continued)

- *Corrective Action Planned:*

It was not possible for the county administrator to file this report accurately or timely due to items mentioned in previous comments, along with the previous management responses.

- *Anticipated Completion Date:*

All reports will be filed within 30 days of receiving accurate, audited 2007 figures.

Status: Corrected.

General Inmate Fund Bank Account Reconciliation

Finding 04-2

Condition: The general inmate fund bank account balance is not properly reconciled monthly to the checkbook balance administered by jail personnel.

Criteria: All bank accounts must be reconciled in a timely manner and reconciled to subsidiary records. The reconciliation must contain a listing of deposits in transit and outstanding checks. All discrepancies must be investigated.

Recommendation: We recommend that the bank balance be reconciled to the checkbook balance and the checkbook balance be reconciled to the total inmate account balances, after all commissions earned from commissary sales are transmitted to the county treasurer. And discrepancies should be investigated and corrected promptly. This should be done monthly on a timely basis.

- Contact Person(s) Responsible for Correction
James McBride, County Sheriff

- *Corrective Action Planned*

In the matter concerning reconciliation, the corrective action being implemented will be in compliance with the auditor's recommendation. Monthly, the inmate checking account checkbook will be balanced with the monthly bank statement and account balances, the bank account has been changed to a business account to aid in the process. Also, a new software program (Swanson Cobra Banker) has been installed and implemented. The new software allows easier bank reconciliation.

- *Anticipated Completion Date*

In accordance with this recommendation, this will be done monthly in a timely manner.

Status: The account is reconciled but not to the inmate account balances.

Section II – Financial Statement Findings – (Continued)

OTHER SIGNIFICANT DEFICIENCIES

Although the following are not considered material weaknesses in internal control, we wish to point out certain other significant deficiencies for consideration by the management of Otsego County.

Treasurer – Common Account Reconciliation

Finding 03-1

Condition: Since the discontinuance of the sweep account for vendor payments and the re-establishment of a separate account for these payments, the general checking account monthly reconciliations continue to show variances with the general ledger. The initial unexplained variances date back to 2001 and have not been fully resolved as of the audit date. We also found that the reconciliation procedures employed by the treasurer's office are unnecessarily complex. The reconciliation reconciles the book to bank instead of the adjusted bank to the book balance.

At the beginning of 2005, the County hired a local accounting firm to help reconcile the common bank account. Upon further review, the accounting firm found that other bank accounts, including the payroll checking and housing accounts, were also not reconciled. We also found that the investment accounts were not reconciled which lead to adjustments made to all investment accounts in nearly all the funds.

Finally, the County has established a cash line-item titled "Equity in Pooled Cash" for all funds using multiple common bank accounts that are reconciled together as common cash. These common bank accounts consist of both cash and investments.

Criteria: Strong internal controls require that bank accounts be reconciled on a timely basis. All local governmental units must establish physical control to secure and safeguard vulnerable assets. Examples include security for and limited access to assets such as cash, securities, inventories, and equipment which might be vulnerable to the risk of loss or unauthorized use. Such assets should be periodically counted and reconciled to control records.

Further, the Uniform Chart of Accounts established by the Michigan Department of Treasury establishes line-items for both cash and investments. The separation of these accounts is also necessary for the facilitation of the financial statements for reporting requirements established by the Governmental Accounting Standards Board Statements No. 40.

Recommendation: We recommend that procedures be established that fully reconcile all bank accounts to the general ledger on a monthly basis. Additionally, we recommend that the treasurer establish sub accounts for cash and investment accounts that reconcile to the individual bank or financial institution accounts. Currently, several bank accounts may reconcile to a single general ledger account. This requires that each journal entry, affecting a bank account, be tracked on a set of complex spreadsheets.

Section II – Financial Statement Findings – (Continued)

OTHER SIGNIFICANT DEFICIENCIES (Continued)

- Contact Person(s) Responsible for Correction
Diann Axford, County Treasurer

- Corrective Action Planned
Payroll and housing accounts were reconciled as of December 31, 2004, and copies were given to the auditors along with the reconciliation done by the accounting firm in 2005. There were some transfers that needed to be taken care of and that has been taken care of.

- Anticipated Completion Date
Corrective action has already been done.

Status: There was substantial improvement in this area. All bank accounts are now reconciled on a monthly basis. The reconciliations should be performed on a timelier basis (within a month). Separate accounts are now in place for cash and investments. The reconciliations are still completed reconciling from book balance to bank instead of ending bank to book.

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